

The Town of Smooth Rock Falls

# OPERATIONAL PLAN

for the *Smooth Rock Falls Drinking Water System*



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This Operational Plan is designed for the exclusive use of the system(s) specified in this Operational Plan.

This Operational Plan has been developed with OCWA's operating practices in mind and utilizing OCWA personnel to implement it.

Any use which a third party makes of this Operational Plan, or any part thereof, or any reliance on or decisions made based on information within it, is the responsibility of such third parties. OCWA accepts no responsibility for damages, if any, suffered by any third party as a result of decisions made or actions taken based on this Operational Plan or any part thereof.



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Doc: OP-ToC  
Issue Date: 2018 12 18  
Pages: 1 of 1

**TABLE OF CONTENTS**

Reviewed by: R. Marshall, PCT

Approved by: Y. Rondeau, SPC Manager

<b>OP-01</b>	OCWA's Quality & Environmental Management System (QEMS)
<b>OP-02</b>	Quality & Environmental Management System Policy
<b>OP-03</b>	Commitment & Endorsement of OCWA's QEMS & Operational Plan
<b>OP-03A</b>	Signed Commitment and Endorsement
<b>OP-04</b>	Quality Management System Representative
<b>OP-05</b>	Document and Records Control
<b>OP-05A</b>	Document and Records Control Locations
<b>OP-06</b>	Drinking Water System
<b>OP-07</b>	Risk Assessment
<b>OP-08</b>	Risk Assessment Outcomes
<b>OP-08A</b>	Summary of Risk Assessment Outcomes
<b>OP-09</b>	Organizational Structure, Roles, Responsibilities & Authorities
<b>OP-09A</b>	Organizational Structure
<b>OP-10</b>	Competencies
<b>OP-11</b>	Personnel Coverage
<b>OP-12</b>	Communications
<b>OP-13</b>	Essential Supplies and Services
<b>OP-14</b>	Review and Provision of Infrastructure
<b>OP-15</b>	Infrastructure Maintenance, Rehabilitation and Renewal
<b>OP-16</b>	Sampling, Testing and Monitoring
<b>OP-17</b>	Measurement and Recording Equipment Calibration and Maintenance
<b>OP-18</b>	Emergency Management
<b>OP-19</b>	Internal QEMS Audits
<b>OP-20</b>	Management Review
<b>OP-21</b>	Continual Improvement
<b>Schedule "C"</b>	MOECC's Director's Directions <i>Minimum Requirements for Operational Plans</i>



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-01  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 1 of 2

## QUALITY & ENVIRONMENTAL MANAGEMENT SYSTEM (QEMS)

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To document OCWA's Quality & Environmental Management System (QEMS). This Operational Plan defines and documents the QEMS for the Smooth Rock Falls Drinking Water System operated by the Ontario Clean Water Agency (OCWA). It sets out the OCWA's policies and procedures with respect to quality and environmental management in accordance with the requirements of the Province of Ontario's Drinking Water Quality Management Standard (DWQMS).

### 2. Definitions

*Drinking Water Quality Management Standard (DWQMS)* – means the quality management standard approved by the Minister in accordance with section 21 of the SDWA.

*Operational Plan* – means the operational plan required by the Director's Direction.

*Quality & Environmental Management System (QEMS)* – a system to:

- a) Establish policy and objectives, and to achieve those objectives; and
- b) Direct and control an organization with regard to quality.

### 3. Procedure

3.1 The Smooth Rock Falls Drinking Water System is owned by the Town of Smooth Rock Falls. OCWA is the contracted Operating Authority for the Smooth Rock Falls Drinking Water System, which includes the Smooth Rock Falls water treatment plant and the Smooth Rock Falls distribution system.

3.2 OCWA's Quality & Environmental Management System (QEMS) is structured and documented with the purpose of:

1. Establishing policy and objectives with respect to the effective management and operation of water/wastewater facilities;
2. Understanding and controlling the risks associated with the facility's activities and processes;
3. Achieving continual improvement of the QEMS and the facility's performance.

3.3 The Operational Plan for the facility listed above fulfils the requirements of the Ministry's DWQMS. The 21 QEMS Procedures within this Operational Plan align with the 21 elements of the DWQMS.

### 4. Related Documents

All QEMS Procedures and Documents referenced in this Operational Plan  
Ministry's Drinking Water Quality Management Standard



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-01  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 2 of 2

**QUALITY & ENVIRONMENTAL MANAGEMENT SYSTEM (QEMS)**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

## 5. Revision History

Date	Revision #	Reason for Revision
2018 12 18	0	Procedure issued – Information within OP-01 was originally set out in the main body of the Smooth Rock Falls Drinking Water System Operational Plan (revision 5, dated July 28, 2016). New Purpose, Definitions, Procedure, Related Documents and separate Revision History sections. Addition of new wording (s. 3.3) to clarify that the Operational Plan now aligns with the 21 elements of the DWQMS.





Ontario Clean Water Agency

## OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-02  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 1 of 2

### QUALITY & ENVIRONMENTAL MANAGEMENT SYSTEM (QEMS) POLICY

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

#### 1. Purpose

To document a QEMS Policy that provides the foundation for OCWA's Quality & Environmental Management System.

#### 2. Definitions

*Quality Management System Policy* – means the policy described in Element 2 developed for the Subject System or Subject Systems

#### 3. Procedure

3.1 The Ontario Clean Water Agency, its Board of Directors, Officers and entire staff are committed to the principles and objectives set out in our QEMS Policy.

OCWA's Policy is to:

- Deliver safe, reliable and cost-effective clean water services that protect public health and the environment.
- Comply with applicable legislation and regulations.
- Promote client, consumer and stakeholder confidence through service excellence, effective communications and reporting.
- Train staff on their QEMS responsibilities.
- Maintain and continually improve the QEMS.

Originally issued as Environmental Policy on June 8, 1995

**Last revised, approved by OCWA's Board of Directors on April 6, 2016**

(This policy is annually reviewed)

3.2 Our Board of Directors, Officers and entire staff will act to ensure the implementation of this Policy and will monitor progress of the Quality & Environmental Management System (QEMS).

3.3 OCWA's QEMS Policy is readily communicated and available to all OCWA personnel, the Owner and the public through OCWA's intranet and public websites. A hardcopy of the QEMS Policy is posted as specified in the OP-05 Document and Records Control procedure.

3.4 Essential suppliers and service providers are advised of OCWA's QEMS Policy as per the OP-13 Essential Supplies and Services procedure.



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-02  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 2 of 2

**QUALITY & ENVIRONMENTAL MANAGEMENT SYSTEM (QEMS) POLICY**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager


- 3.5 Corporate Compliance coordinates the annual review and approval of the QEMS Policy by the Board of Directors and communicates the approval to all OCWA employees via an electronic communication.
  
- 3.6 The current version of the policy indicates the date of the last revision and that the policy is annually reviewed. Electronic and hard-copy documents that include the QEMS Policy will only be required to be updated in years when the Policy has been revised. A complete review/revision history of the QEMS Policy (documenting the annual policy review and/or revision approval date) is maintained on OCWA's intranet.

**4. Related Documents**

- Current QEMS Policy (Posted on OCWA's intranet and internet)
- QEMS Policy Revision History (Posted on OCWA's intranet)
- OP-05 Document and Records Control
- OP-13 Essential Supplies and Services

**5. Revision History**

Date	Revision #	Reason for Revision
2018 12 17	0	Procedure issued – Section 3.4, 3.5 and 3.6 were added to the information originally set out in the main body of the Smooth Rock Falls Drinking Water System Operational Plan (revision 5, dated July 28, 2016). New sections: Purpose, Definitions, Procedure, Related Documents and a separate Revision History. Minor revisions to wording in s. 3.3 to reference location of posted copy of the policy. Added sections on how annual policy review is conducted (s. 3.5 and s. 3.6) and reference to OP-13 ESS (s. 3.4). The full revision history for the QEMS policy is available on OCWA's intranet.

	<b>OPERATIONAL PLAN</b> Smooth Rock Falls Drinking Water System	QEMS Proc.: OP-03 Rev Date: 2018 12 18 Rev No: 0 Pages: 1 of 2
<b>COMMITMENT AND ENDORSEMENT</b>		
Reviewed by: A. Swanson, PCT	Approved by: Y. Rondeau, SPC Manager	

## 1. Purpose

To document the endorsement of the Operational Plan for the Smooth Rock Falls Drinking Water System by OCWA Top Management and the Town of Smooth Rock (Owner) and to set out when re-endorsement would be required.

## 2. Definitions

*Top Management* – a person, persons or a group of people at the highest management level within an Operating Authority that makes decisions respecting the QMS and recommendations to the Owner respecting the Subject System or Subject Systems

## 3. Procedure

3.1 The Operational Plan is provided to OCWA Top Management and to the Owner for endorsement. The signed written endorsement is presented in Appendix OP-03A. At a minimum, two members of Top Management must endorse the Operational Plan; however, the Operational Plan is made available to all members of Top Management in the specified document control location (refer to OP-05 Document and Records Control). Endorsement by OCWA's Top Management is represented by Senior Operations Manager and the Regional Hub Manager.

3.2 Any major revision of the operational plan will be re-endorsed by OCWA Top Management and the Owner. Major revisions include:

1. A revision to OCWA's QEMS Policy;
2. A change to both representatives of the facility's Top Management and/or both of the Owner's representatives that endorsed the Operational Plan;
3. A modification to the drinking water system processes/components that would require a major change to the description in OP-06 Drinking Water System;
4. The addition of a drinking water subsystem owned by the same Owner to this operational plan.

Any other changes would be considered a minor change and would not require the Operational Plan to be re-endorsed.

## 4. Related Documents

OP-03A Signed Commitment and Endorsement  
OP-05 Document and Records Control  
OP-06 Drinking Water System



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-03  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 2 of 2

**COMMITMENT AND ENDORSEMENT**

Reviewed by: A. Swanson, PCT

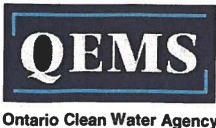
Approved by: Y. Rondeau, SPC Manager

**5. Revision History**

<b>Date</b>	<b>Revision #</b>	<b>Reason for Revision</b>
2018 12 18	0	Procedure issued – Information within OP-03 was originally set out in the main body of the Smooth Rock Falls Drinking Water System Operational Plan (revision 5, dated July 28, 2016). Procedure provides information on who from Top Management endorses the Operational Plan (s. 3.1); when owner re-endorsement is sought and ‘criteria’ as to what is considered a major revision to the Plan (s. 3.2). Appendix OP-03A includes the Owner and Top Management sign-off section.







# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Doc: OP-03A  
Rev Date: 2019 03 19  
Rev No: 0  
Pages: 1 of 1

## SIGNED COMMITMENT AND ENDORSEMENT

This Operational Plan sets out the framework for OCWA's Quality & Environmental Management System (QEMS) that is specific and relevant to your drinking water system(s) and supports the overall goal of OCWA and the Town of Smooth Rock Falls (Owner) to provide safe, cost-effective drinking water through sustained cooperation. OCWA will be responsible for developing, implementing, maintaining and continually improving its QEMS with respect to the operation and maintenance of the Smooth Rock Falls Drinking Water System and will do so in a manner that ensures compliance with applicable legislative and regulatory requirements.

Through the endorsement of this Operational Plan, the Owner commits to work with OCWA to facilitate this goal.

### OCWA Top Management Endorsement

### Owner Endorsement



Claude Rancourt  
Senior Operations Manager,  
Hearst Cluster

May 3/19  
Date



Luc Denault  
Chief Administrative Officer

4/25/2019  
Date



Eric Nielson  
Regional Hub Manager,  
Northeastern Ontario Regional Hub

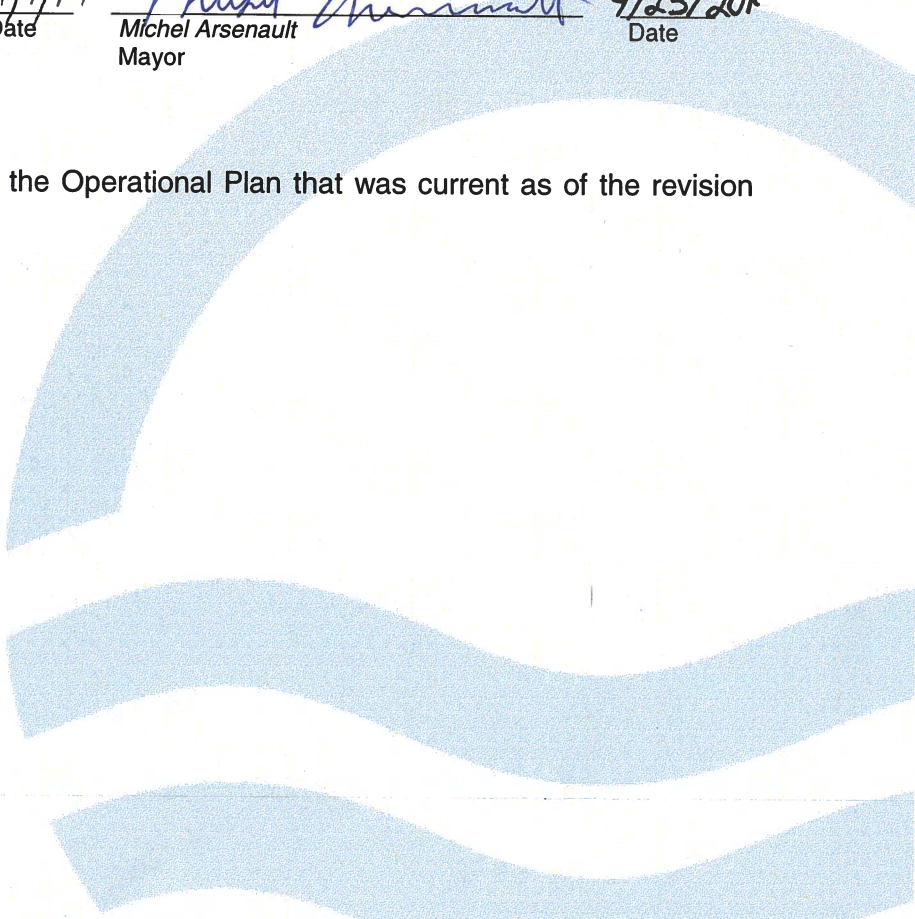
May 9/19  
Date



Michel Arsenault  
Mayor

4/25/2019  
Date

The endorsement above is based on the Operational Plan that was current as of the revision date of this document (OP-03A).





Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-04  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 1 of 1

## QUALITY & ENVIRONMENTAL MANAGEMENT SYSTEM (QEMS) REPRESENTATIVE

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To identify and describe the specific roles and responsibilities of the QEMS Representative(s) for the Smooth Rock Falls Drinking Water System.

### 2. Definitions

None

### 3. Procedure

3.1 The role of QEMS Representative for the Smooth Rock Falls Drinking Water System is the Process and Compliance Technician (PCT). The Safety, Process and Compliance Manager (or alternate PCT) will act as an alternate QEMS Representative when required.

3.2 The QEMS Representative is responsible for:

- Administering the QEMS for the Smooth Rock Falls Drinking Water System by ensuring that processes and procedures needed for the facility's QEMS are established and maintained;
- Reporting to Top Management on the facility's QEMS performance and identifying opportunities for improvement;
- Ensuring that current versions of documents related to the QEMS are in use;
- Promoting awareness of the QEMS to all operations personnel; and
- In conjunction with Top Management, ensuring that operations personnel are aware of all applicable legislative and regulatory requirements that pertain to their duties for the operation of the system.

### 4. Related Documents

None

### 5. Revision History

Date	Revision #	Reason for Revision
2018 12 18	0	Procedure issued – Information within OP-04 was originally set out in the main body of the Smooth Rock Falls Drinking Water System Operational Plan (revision 5, dated June 28, 2016). New Purpose, Definitions, Procedure, Related Documents and separate Revision History sections. Change to responsibilities: Operations Manager no longer considered QEMS Representative and SPC Manager to act as alternate as required (s. 3.1); added wording to clarify shared responsibilities for Top Management and QEMS Representative to ensure operations personnel are aware of applicable legislative and regulatory requirements (s. 3.2).



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-05  
Rev Date: 2022 09 20  
Rev No: 6  
Pages: 1 of 5

## DOCUMENT AND RECORDS CONTROL

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe how OCWA's QEMS documents are kept current and how QEMS documents and records are kept legible, readily identifiable, retrievable, stored, protected, retained and disposed of. This procedure applies to QEMS Documents and QEMS records pertaining to the Smooth Rock Falls Drinking Water System as identified in this procedure.

### 2. Definitions

*Document* – includes a sound recording, video tape, film, photograph, chart, graph, map, plan, survey, book of account, and information recorded or stored by means of any device

*Record* – a document stating results achieved or providing proof of activities performed

*QEMS Document* – any document required by OCWA's QEMS as identified in this procedure

*QEMS Record* – any record required by OCWA's QEMS as identified in this procedure

*Controlled* – managed as per the conditions of this procedure

*Retention Period* – length of time that a document or record must be kept; starts from the date of issue for QEMS records or from the point of time when a QEMS document is replaced by a new or amended document

### 3. Procedure

3.1 Documents and records required by OCWA's QEMS and their locations are listed in Appendix OP-05A Document and Records Control Locations.

3.2 Internally developed QEMS documents and QEMS records (whenever possible) are generated electronically to ensure legibility and are identified through a header/title and issue date. Handwritten records must be legible and permanently rendered in ink or non-erasable marker.

3.3 Controls for the Operational Plan include the use of authorized approval, alpha-numeric procedure code, issue date, page numbers on every page, revision number and revision history.

Authorized personnel for review and approval of this Operational Plan are:

Review: QEMS Representative, Senior Operator or ORO

Approval: SPC Manager or Operations Management

The QEMS Representative ensures that updated documents are provided to the above authorized personnel for review or approval prior to issuance.



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-05  
Rev Date: 2022 09 20  
Rev No: 6  
Pages: 2 of 5

**DOCUMENT AND RECORDS CONTROL**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Authorized personnel authenticate their review/approval of this Operational Plan via email.

- 3.4 The QEMS Representative is responsible for ensuring that current versions of QEMS documents are being used at all times. Current QEMS documents and records are readily accessible to operations personnel and to internal and external auditors/inspectors at established document control locations. The currency of internal documents is ensured by comparing the date on the document to that of the master hardcopy and/or electronic copy residing in the designated document control location(s) specified in Appendix OP-05A.

Document control locations are established in areas that provide adequate protection to prevent unauthorized use/access, damage, deterioration or loss of QEMS documents and records. Copies of QEMS documents and records located outside of designated control locations are considered uncontrolled.

- 3.5 Access to OCWA's computer network infrastructure is restricted through use of individually-assigned usernames and passwords and local area servers. Network security is maintained by OCWA's Information Technology department through a number of established mechanisms and practices such as daily back-up of files stored on servers, password expiry, limitations on login attempts and policies outlining specific conditions of use.

Access to facility QEMS records contained within internal electronic databases and applications (e.g., Wonderware, OPEX, PDM, WMS) is administered by designated application managers/trustees, requires the permission of Operations Management and is restricted through use of usernames and passwords. Records are protected by means of regular network back-ups of electronic files stored on servers and/or within databases.

Plant SCADA records are maintained as per Appendix OP-05A and are accessible when required. SCADA records are stored on a backed-up hard drive. Operators can retrieve data from the SCADA computer which is password protected. Data can also be retrieved from Wonderware. The SCADA system is located in secured, locked buildings with limited authorized access. The building is equipped with alarm system.

- 3.6 Any employee of the drinking water system may make a verbal or written request for a revision be made to improve an existing internal QEMS document or the preparation of a new document. These requests are to be made to the QEMS Representative and should indicate the reason for the change. The need for new or updated documents may also be identified through the Management Review or system audits.

The QEMS Representative communicates any changes made to QEMS documents to relevant operations personnel and coordinates related training (as required). Changes to corporately controlled QEMS documents are communicated and distributed to facility QEMS Representatives by OCWA's Corporate Compliance Group through e-mails, memos and/or provincial, regional hub/cluster or facility-level training sessions.

- 3.7 When a QEMS document is superseded, the hardcopy and the electronic copy of the document (as applicable) are promptly removed from the applicable designated



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-05  
Rev Date: 2022 09 20  
Rev No: 6  
Pages: 3 of 5

**DOCUMENT AND RECORDS CONTROL**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

document control locations specified in OP-05A. The QEMS Representative ensures that the hardcopy and electronic copy are disposed of or retained (as appropriate).

- 3.8 The authorized method for disposal of hardcopy documents and records after the specified retention requirements have been met is shredding.

The authorized method for disposal of electronic documents and records after the specified retention requirements have been met is deleting.

- 3.9 QEMS documents and records are retained in accordance with applicable regulations and legal instruments. Relevant regulatory and corporate minimum retention periods are as follows:

Type of Document/Record	Minimum Retention Time	Requirement Reference
DWQMS Operational Plan (OP-01 to OP-21 and appendices, including Schedule "C" – Subject System Description Form) FEP Long term forecast of major infrastructure maintenance, rehabilitation and renewal activities Sampling plan/schedule/ calendar	10 years	Director's Direction under SDWA
Internal QEMS Audit Results	10 years	OCWA Requirement
External QEMS Audit Results	10 years	OCWA Requirement
Management Review Documentation	10 years	OCWA Requirement
Documents/records required to demonstrate conformance with the DWQMS (specifically all the documents/records listed in OP-05A)	3 years*if no specified legislative requirement below*	OCWA Requirement
Log Books or other record-keeping mechanisms	5 years	O. Reg. 128/04
Training Records for water operators and water quality analysts	5 years	O. Reg. 128/04
Operational checks, sampling and testing (e.g., chlorine residuals, turbidity, fluoride, sampling records), microbiological sampling and testing and chain of custodies	2 years	O. Reg. 170/03
Schedule 23 & 24 (LMR) and THM, HAA, nitrates, nitrites and lead program sampling and testing, Section 11 Annual Reports and Schedule 22 Summary Reports	6 years	O. Reg. 170/03
Sodium test results and related corrective action records/reports, 60 month fluoride test	15 years	O. Reg. 170/03



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-05  
Rev Date: 2022 09 20  
Rev No: 6  
Pages: 4 of 5

**DOCUMENT AND RECORDS CONTROL**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Type of Document/Record	Minimum Retention Time	Requirement Reference
results (if the system doesn't fluoridate), Engineering Reports		
Lead samples, corrective action records/reports for <i>E. coli</i> , Total Coliforms and bacterial species	2 years	O. Reg. 170/03
Corrective action records/reports for chemical and radiological parameters under SDWA O. Reg. 169/03, pesticides not listed under O. Reg. 169/03 and health-related parameters in an order or approval	6 years (LMR) 15 years (SMR)	O. Reg. 170/03
Flow Meter Calibration Records, Analyzer Calibration Reports Maintenance Records/Work Orders	2 years	O. Reg. 170/03
Records by or created in accordance with the Municipal Drinking Water Licence (MDWL) or Drinking Water Works Permit (DWWP). Except records specifically referenced in O. Reg. 170/03 or otherwise specified in the MDWL or DWWP.	5 years	MDWL
Ministry forms referenced in the DWWP, including Form 1, Form 2, Form 3 and Director Notifications (applies to forms that have been completed by OCWA as the authorized by the owner)	10 years	DWWP

3.10 The Operational Plan is reviewed for currency by the QEMS Representative during internal/external audit and Management Review processes. Other QEMS-related documents are reviewed as per the frequencies set out in this Operational Plan or as significant changes (e.g., changes in regulatory requirements, corporate policy or operational processes and/or equipment, etc.) occur. QEMS documents and records are reviewed for evidence of control during each internal system audit as per OP-19 Internal QEMS Audits.

**4. Related Documents**

- OP-05A Document and Records Control Locations
- OP-19 Internal QEMS Audits
- OP-20 Management Review

**5. Revision History**

Date	Revision	Reason for Revision
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**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-05  
Rev Date: 2022 09 20  
Rev No: 6  
Pages: 5 of 5

**DOCUMENT AND RECORDS CONTROL**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

2009 10 30	0	Procedure issued
2012 02 03	1	Correction of Process Compliance Manager's title; clarification of responsibility and method of maintaining currency of documents (5.4); description of how network security is maintained (5.5); clarification of retention times (5.9); inclusion of the operation plan review (5.10)
2013 01 21	2	Update procedure to combined treatment and distribution systems, update position titles.
2013 06 24	3	Added second public access location for the Operational Plan, the public binder and AWWA Standards to Table 1
2016 07 28	4	Operational Plan – remove plant as a controlled location; included references to the new WMS program Maximo; added client report, FEP binder, Health and Safety Manual, Incident of Non-compliance form and record, QEMS summary of Findings form and record, MOE Form 1, 2, 3 and Director's Notification, client report and capital expenditures letter.
2018 12 18	5	QP-01 procedure renamed OP-05. Removed Scope and Responsibilities sections. Moved the former Table 1 (Designated location for documents and records required by OCWA's QEMS) to its own appendix (OP-05A). Assigned responsibility for ensuring current versions of QEMS documents are being used to the QEMS Representative (s. 3.4). Clarified that requests for revisions/new QEMS documents are made to the QEMS Representative (s. 3.6). Moved the former Table 2 (Relevant regulatory and corporate minimum retention periods) to be part of s. 3.9 and expanded on the minimum retention times for documents and records required to demonstrate compliance with legislation. Other minor wording changes.
2022 09 20	6	Procedure updated. Added: clarity to version control requirements to align with the Director's Directions dated May 2021, detail to the approval process for Operational Plan, clarity on how electronic documents are handled. Updated: the table in section 3.9 (clarified minimum retention time requirements for documents/records required to demonstrate conformance with the DWQMS, added forms required by the MDWL and DWWP, including their minimum retention times and requirement reference).



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Doc: OP-05A  
 Rev Date: 2018 12 18  
 Rev No: 8  
 Pages: 1 of 3

## DOCUMENT AND RECORDS CONTROL LOCATIONS

Designated locations for documents and records required by OCWA's QEMS

Type of Document/Record	Designated Document Control Location (HC = Hardcopy, EC = Electronic)
<b>Internal QEMS Documents</b>	
Confined Space Program	HC – Smooth Rock Falls Water Treatment Plant (WTP)
Emergency Response Plan (corporate)	EC - OCWA's intranet ( <a href="http://ocwanet.ocwa.com">ocwanet.ocwa.com</a> )
Facility Emergency Plan (FEP) Binder (includes Emergency Contact List, Essential Supplies and Services List, Contingency Plans, Site Specific Emergency Procedures and OCWA's Emergency Management Program)	HC - Smooth Rock Falls Water Treatment Plant
OCWA's Health & Safety Management System	EC - OCWA's Portal <a href="http://portal.ocwa.com/">http://portal.ocwa.com/</a>
On-call Schedule	EC - Microsoft Outlook Shared Calendar (Senior Operator)
Operational Plan (includes QEMS Procedures)	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System EC – <a href="http://www.townofsmoothrockfalls.ca">www.townofsmoothrockfalls.ca</a> HC – Town of Smooth Rock Falls Municipal Office
ORO Letter	EC - \\ocwfile\public\NEO DWQMS\DWQMS
QEMS Policy	EC – OCWA's public website <a href="http://www.ocwa.com">www.ocwa.com</a> & OCWA's intranet ( <a href="http://ocwanet.ocwa.com">ocwanet.ocwa.com</a> ) HC – Smooth Rock Falls WTP
QEMS Reference Manual	EC - \\ocwfile\public\NEO DWQMS
Sample Schedule	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System HC - Smooth Rock Falls Water Treatment Plant
Vacation Calendar	EC - Microsoft Outlook Shared Calendar
<b>Internal QEMS Forms (blank)</b>	
Analysis and Action Plan (AAP) Form	EC - \\ocwfile\public\NEO DWQMS\DWQMS
Community Complaint Form	
Contingency Plan Review/Test Summary Form	
Distribution Maintenance and Repair Form	
Environmental Incident Report Form	
Facility Rounds Sheets	
Incidents of Non-Compliance Form	
Instrumentation Calibration/Maintenance Report Form	
Laboratory Chain of Custody Forms	
Loss of Pressure Incident Form	
QEMS – Summary of Findings Spreadsheet	
Tailgate Meeting Form	
Transportation of Dangerous Goods Form	





# OPERATIONAL PLAN

## Smooth Rock Falls Drinking Water System

QEMS Doc: OP-05A  
 Rev Date: 2018 12 18  
 Rev No: 8  
 Pages: 2 of 3

### DOCUMENT AND RECORDS CONTROL LOCATIONS

External QEMS Documents	
American Water Works Association (AWWA) Standards (as referenced in the DWWP) & MECP's Watermain Disinfection Procedure	EC - \\ocwfile\public\NEO DWQMS\DWQMS
Applicable Federal and Provincial Legislation	Online at <a href="http://www.e-laws.gov.on.ca">www.e-laws.gov.on.ca</a>
DWQMS Standard	EC - <a href="https://www.ontario.ca">https://www.ontario.ca</a>
Equipment Operation /Maintenance Manuals	HC - Smooth Rock Falls Water Treatment Plant EC - Internet
MECP Inspection Reports	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Municipal By-laws	Municipal Office
Municipal Drinking Water Licence (MDWL) / Drinking Water Works Permit (DWWP) / Permit to Take Water (PTTW)	HC - Smooth Rock Falls Water Treatment Plant
Operations Manual (including standards operating procedures)	HC - Smooth Rock Falls Water Treatment Plant
Operator Certificates (OCWA)	HC - Smooth Rock Falls Water Treatment Plant
External QEMS Forms (blank)	
Adverse Water Quality Incident (AWQI) Form	EC - \\ocwfile\public\NEO DWQMS
MECP Forms (Form 1,2,3 and Director Notification)	EC - \\ocwfile\public\NEO DWQMS
QEMS Records	
Adverse Water Quality Incident (AWQI) Reports	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Analysis and Action Plan (AAP) Report	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Annual Compliance / Summary Reports for Municipalities	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Audit Reports - External	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Audit Reports - Internal	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Call-in Reports	EC - Workplace Management System (Maximo)
Community Complaint Records	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Contingency Plan Review/Test Summary	EC - \\ocwfile\public\NEO DWQMS
Distribution Maintenance and Repair Records	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Environmental Incident Reports	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Facility Logbooks	HC - Smooth Rock Falls Water Treatment Plant
Facility Rounds Sheets	HC - Smooth Rock Falls Water Treatment Plant
Incidents of Non-Compliance Records	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Doc: OP-05A  
Rev Date: 2018 12 18  
Rev No: 8  
Pages: 3 of 3

**DOCUMENT AND RECORDS CONTROL LOCATIONS**

Infrastructure Review (Capital Letter & 5 Year Capital/Major Maintenance Recommendations)	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Laboratory Analytical Reports and completed Chain of Custody Forms	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Maintenance & Calibration Records (completed WMS work orders)	EC - Workplace Management System (WMS)
Management Review Documentation	EC - \\ocwfile\public\NEO DWQMS - Smooth Rock Falls Drinking Water System
MECP Records (Form 1,2,3 & Director Notification)	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Operator Training Records (OCWA)	EC - OCWA's Training Summary Database
Operator Training Records (Municipality)	HC – Municipal Office
QEMS Communications - External	EC - Microsoft Outlook E-mail or EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
QEMS Communications - Internal	EC - Microsoft Outlook E-mail or EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
QEMS – Summary of Findings Record	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
Operations Reports (to the Owner)	EC - \\ocwfile\public\NEO DWQMS\DWQMS - Smooth Rock Falls Drinking Water System
SCADA Records	EC - Outpost5/Wonderware
Tailgate Records	HC – Smooth Rock Falls Water Treatment Plant
Transportation of Dangerous Goods Record	HC – Smooth Rock Falls Water Treatment Plant

**Revision History**

Date	Revision #	Reason for Revision
2018 12 18	5	Appendix issued; Table was originally included within the Document and Records Control Procedure (QP-01) (revision 4, dated July 28, 2016). Added section for blank external QEMS forms, changed location for Confined Space Program and Operational Plan and changed name of OCWA's Safety Manual to OCWA's Health and Safety Management System and its location.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-06  
Rev Date: 2019 01 29  
Rev No: 0  
Pages: 1 of 7

## DRINKING WATER SYSTEM

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To document the following for the Smooth Rock Falls Drinking Water System:

- The name of the Owner and Operating Authority; and
- Provide a description of the system, including all applicable water sources, treatment system processes and distribution system components.

### 2. Definitions

*Distribution System* - means the part of a drinking water system that is used in the distribution, storage or supply of water and that is not part of a treatment system.

*Primary Disinfection* - means a process or series of processes intended to remove or inactivate human pathogens such as viruses, bacteria and protozoa in water.

*Secondary Disinfection* - means a process or series of processes intended to provide and maintain a disinfectant residual in a drinking water system's distribution system, and in plumbing connected to the distribution system, for the purposes of:

- (a) protecting water from microbiological re-contamination;
- (b) reducing bacterial regrowth;
- (c) controlling biofilm formation;
- (d) serving as an indicator of distribution system integrity; and

includes the use of disinfectant residuals from primary disinfection to provide and maintain a disinfectant residual in a drinking water system's distribution system for the purposes described in clauses (a) to (d).

*Treatment System* - means any part of a drinking water system that is used in relation to the treatment of water and includes,

- (a) any thing that conveys or stores water and is part of a treatment process, including any treatment equipment installed in plumbing,
- (b) any thing related to the management of residue from the treatment process or the management of the discharge of a substance into the natural environment from the system, and
- (c) a well or intake that serves as the source or entry point of raw water supply for the system;

### 3. Procedure

#### 3.1 Drinking Water System Overview

##### *Owner / Operating Authority*

The Smooth Rock Falls Drinking Water System is owned by the Corporation of the Town of Smooth Rock Falls. It is located on 46 First Street in the Town of Smooth Rock Falls, and serves the residents of Smooth Rock Falls. The Ontario Clean Water Agency is designated as the Overall Responsible Operator for both water treatment and



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-06  
Rev Date: 2019 01 29  
Rev No: 0  
Pages: 2 of 7

## DRINKING WATER SYSTEM

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

distribution systems. However, the distribution system is maintained by the Town of Smooth Rock Falls Public Works Department.

### 3.2 Source Water

#### *Raw Water Supply*

Water is drawn from the river through a 450 mm diameter intake pipe with 150 mm holes covered with 25 mm mesh which ensures minimal debris is carried into the wet well. The pipe is located 3.66 meters deep and extends 35 meters into the river. Water is pumped from the river to an underground wet well having an effective storage volume of 54.1 cubic meters at an average river depth of 9.0 meters. The wet well is equipped with three low lift pumps each rated at 22.5 L/s that direct water to the treatment plant

#### *General Characteristics*

The raw water source for the treatment plant is the Mattagami River. Information derived from the facility's Engineer's Report dated March 2001 indicates that the source water can be categorized as good quality water with low turbidity, dissolved organic matter, and alkalinity. Typically, the water is slightly basic and very high in colour. Temperature fluctuates significantly throughout the seasons ranging from approximately 0.1 °C in the winter months to as high as 26 °C in the warmest summer months.

Bacteriological analysis of the raw water indicates a source of relatively good quality.

#### *Mattagami River: Raw Water Characteristics*

Characteristic	2017			2018		
	Minimum	Maximum	Average	Minimum	Maximum	Average
<i>E. coli</i> (CFU/100 mL)	0	100	9	0	200	12
Total Coliforms (CFU/100 mL)	1	600	95	<1	3,200	157
Alkalinity (mg/L)	28	70	46	4	65	48
Colour (TCU)	19	175	98	35	186	98
Temperature (°C)	0.5	22.4	8.73	0.7	24.6	8.4
Turbidity (NTU)	2.12	25.0	6.03	6.44	48.4	1.56



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-06  
Rev Date: 2019 01 29  
Rev No: 0  
Pages: 3 of 7

**DRINKING WATER SYSTEM**

Reviewed by: A. Swanson, PCT

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*Common Fluctuations*

Raw water turbidity and colour increases during spring runoff and significant rainfall events. As well, water temperature changes significantly from winter to summer. Warm summer temperatures may result in an increase of taste and odour concerns. Aluminum sulphate and polymer are adjusted accordingly to assist with sedimentation and filtration.

During the winter months ice cap formation on the river contributes to a more chemically stable raw water source which allows for a more consistent process.

*Threats*

Potential sources of raw water contamination include fuel spills from recreational water crafts or highway traffic. Other threats include heavy recreational use of the waterway, beaver activity, and train derailment.

Upstream and downstream sampling is not deemed necessary at this time.

*Operational Challenges*

Spring and fall turnover is the greatest operational challenge for the Smooth Rock Falls WTP. The turnover creates higher demands on process operations. It can affect the source waters colour, alkalinity, pH, temperature and turbidity. These changes can occur quickly and require adjustments to chemical dosages.

Watermain breaks in the winter time are the only challenges faced on the distribution system. Most breaks are handled by Town staff, but sometimes assistance of specialized service providers is required.

**3.3 Treatment System Description**

*Water Treatment*

The treatment facility is a surface water treatment plant located next to the Mattagami River which serves as the plant's raw water source. It has a maximum rated capacity of 45 liters per second or 3,897 cubic meters per day.

The treatment plant houses all the main operation facilities such as: two package treatment units, laboratory, washrooms and storage areas. Water treatment consists of coagulation, flocculation, sedimentation, filtration, disinfection and pH control. Two flow meters, located at the inlet of the two package treatment units, monitor the water into the plant.

The raw water entering the plant is flash mixed with soda ash for pH/alkalinity adjustment and alum for coagulation before moving into the two package treatment



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-06  
Rev Date: 2019 01 29  
Rev No: 0  
Pages: 4 of 7

## DRINKING WATER SYSTEM

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

units. A back up caustic soda feed system is available for pH adjustment if required. Each treatment unit consists of polymer injection into a coagulation/flocculation tank, a sedimentation tank with sludge removal, and dual media anthracite/silica sand filters. Filter backwashes occur automatically and the backwash water is directed to the sanitary sewer for disposal. Water off the filters is measured for turbidity using an on-line analyzer.

The treated water is injected with caustic soda for pH adjustment and sodium hypochlorite for disinfection before entering a two-celled clearwell having a storage volume of 715 cubic meters. An on-line chlorine residual analyzer monitors the water as it goes to the high lift pumps. Two vertical turbine pumps, each rated at 45 L/s, and equipped with a flow meter, pump the water from the clearwell to the distribution system. Water leaving the treatment plant is treated with ammonium sulphate for chloramination prior to entering the distribution system which includes a 2281 cubic meter capacity water tower. See Figure 1 for Process Flow Diagram..

### *Water Storage and Pumping Capabilities*

The treated water discharges into twin cell storage clearwells, connected in series having a total volume of 540 m<sup>3</sup>. Curtain baffling was installed in Cell #2 of the clearwell to provide sufficient chlorine contact time during scheduled cleaning of the cells.

Three vertical turbine pumps (one duty, one standby draw from clearwell #1, and one fire pump installed over clearwell #2) with variable frequency drives each rated at 37.5 L/s. A magnetic finished flow meter, chlorine residual analyzer, and a surge anticipator are installed on the discharge main prior to exiting the pump house and entering the distribution system. The water treatment process is controlled by a dedicated Program Logic Controller (PLC) and monitored through the SCADA computer system.

### *Emergency Power*

A 174 kW diesel generator and fuel storage tank are available to provide emergency power for the entire facility in the event of a power interruption.

### 3.4 Treatment System Process Flow Chart

Refer to Figure 1 (following section 5).

### 3.5 Description of the Distribution System Components

The Distribution System has an estimated 782 service connections, 82 fire hydrants, two dead end locations equipped with bleeders, two additional dead end locations without bleeders, a 2,281 cubic meter capacity water tower, and watermains (cast iron and plastic pipes). It supplies private residences and a pulp mill site. The pulp mill has ceased operation for a few years. The Distribution System does not receive water from



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-06  
Rev Date: 2019 01 29  
Rev No: 0  
Pages: 5 of 7

**DRINKING WATER SYSTEM**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

other water systems and also does not service other water systems. See Figure 2 for Distribution System Map.

The Smooth Rock Falls water treatment plant is a standalone system not connected to a larger drinking water system. There are no upstream or downstream processes relied upon to ensure the provision of safe drinking water. It is classified as a Large Municipal Residential Drinking Water System serves an estimated population of 1,400 residents.

### 3.6 Distribution System Components Flow Chart

Refer to Figure 2 (following section 5).

## 4. Related Documents

None

## 5. Revision History

Date	Revision #	Reason for Revision
2019 01 29	0	Procedure issued – Information within OP-06 (s. 3) was originally set out in Appendix D (revision 5, dated July 28, 2016) of the Smooth Rock Falls Drinking Water System Operational Plan. New Purpose, Definitions, Procedure, Related Documents and separate Revision History sections. Updates based on revisions to DWQMS (e.g. removal of critical upstream or downstream processes, separation of systems that provide primary and/or secondary disinfection and systems that do not, for systems that are connected to another system with different owners, must now include which system is relied upon to ensure the provision of safe drinking water). Moved order of system description to follow the process (e.g., source water first, then treatment, then distribution). Updated the Raw Water Characteristics table with more current data.

## DRINKING WATER SYSTEM

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

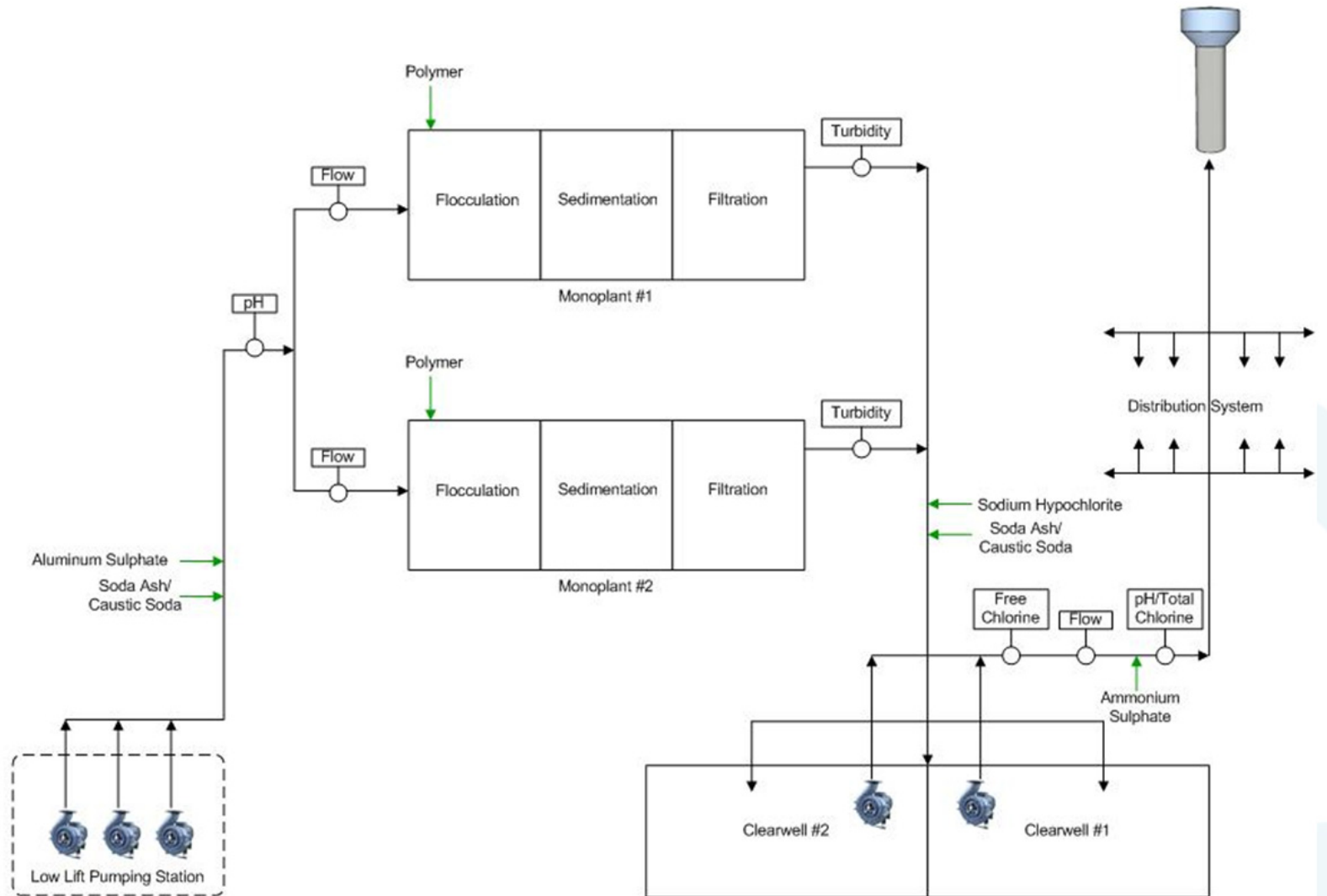


Figure 1 – Smooth Rock Falls DWS Process Flow Diagram (PFD)





# OPERATIONAL PLAN

## Smooth Rock Falls Drinking Water System

### DRINKING WATER SYSTEM

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

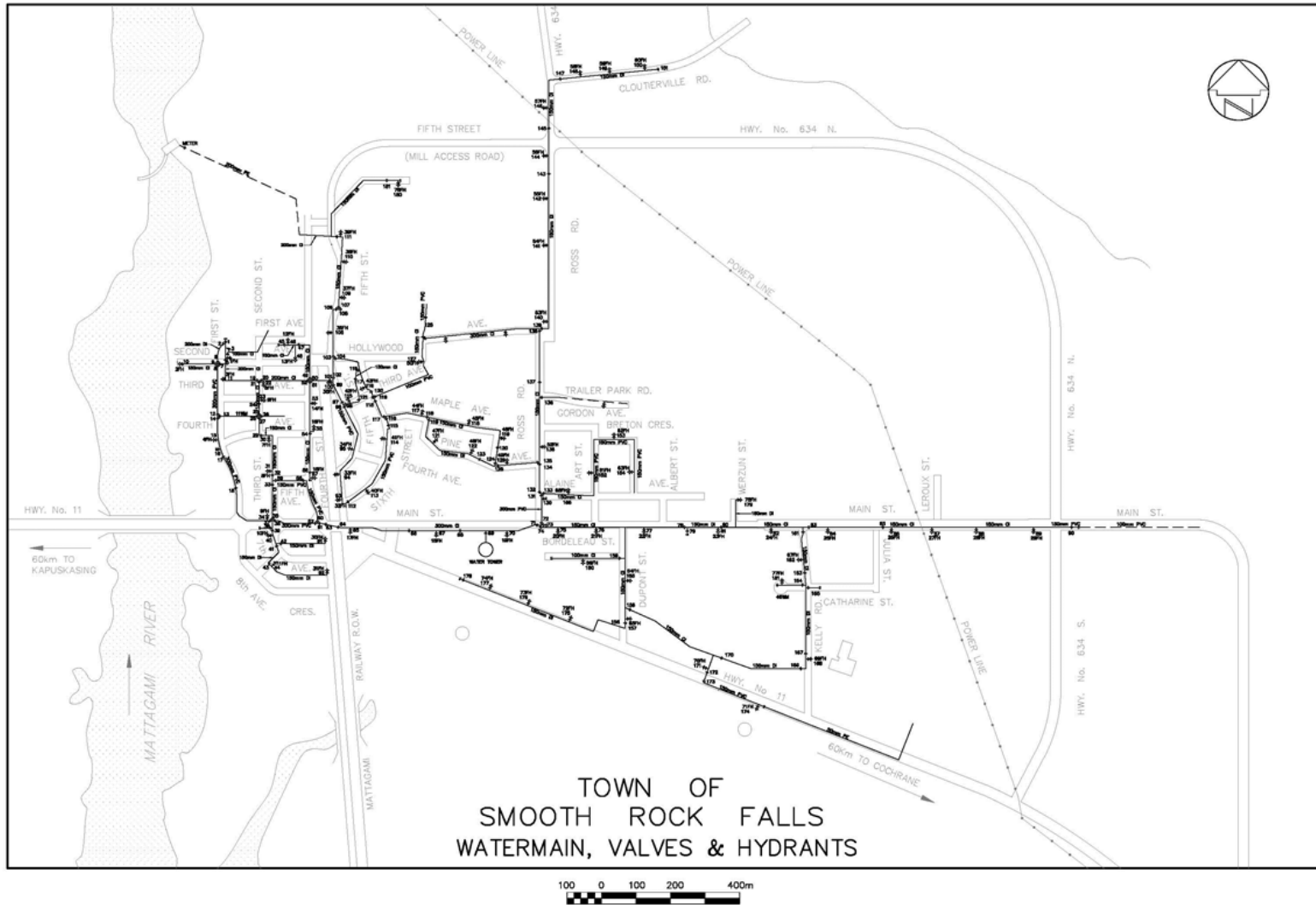


Figure 2 – Smooth Rock Falls Distribution Map



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-07  
Rev Date: 2018 06 18  
Rev No: 0  
Pages: 1 of 4

## RISK ASSESSMENT

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To document the process for conducting a risk assessment to identify and assess potential hazardous events and associated hazards that could affect drinking water safety.

### 2. Definitions

*Consequence* – the potential impact to public health and/or operation of the drinking water system if a hazard/hazardous event is not controlled

*Control Measure* – includes any processes, physical steps or other practices that have been put in place at a drinking water system to prevent or reduce a hazard before it occurs

*Critical Control Point (CCP)* – An essential step or point in the subject system at which control can be applied by the Operating Authority to prevent or eliminate a drinking water health hazard or reduce it to an acceptable level

*Drinking Water Health Hazard* – means, in respect of a drinking water system,

- a) a condition of the system or a condition associated with the system's waters, including any thing found in the waters,
  - i. that adversely affects, or is likely to adversely affect, the health of the users of the system,
  - ii. that deters or hinders, or is likely to deter or hinder, the prevention or suppression of disease, or
  - iii. that endangers or is likely to endanger public health,
- b) a prescribed condition of the drinking water system, or
- c) a prescribed condition associated with the system's waters or the presence of a prescribed thing in the waters


*Hazardous Event* – an incident or situation that can lead to the presence of a hazard

*Hazard* – a biological, chemical, physical or radiological agent that has the potential to cause harm

*Likelihood* – the probability of a hazard or hazardous event occurring

### 3. Procedure

- 3.1 Operations Management ensures that operations personnel are assigned to conduct a risk assessment at least once every thirty-six months. At a minimum, the Risk Assessment Team must include the QEMS Representative, at least one Operator for the system and at least one member of Operations Management.
- 3.2 The QEMS Representative is responsible for coordinating the risk assessment and ensuring that documents and records related to the risk assessment activities are maintained.

	<b>OPERATIONAL PLAN</b> Smooth Rock Falls Drinking Water System	QEMS Proc.: OP-07 Rev Date: 2018 06 18 Rev No: 0 Pages: 2 of 4
<b>RISK ASSESSMENT</b>		
Reviewed by: A. Swanson, PCT	Approved by: Y. Rondeau, SPC Manager	

3.3 The Risk Assessment Team performs the risk assessment as follows:

3.3.1 OP-07 Risk Assessment and OP-08 Risk Assessment Outcomes are reviewed.

3.3.2 For each of the system's activities/process steps, potential hazardous events and associated hazards (possible outcomes) that could impact the system's ability to deliver safe drinking water are identified. At a minimum, potential hazardous events and associated hazard as identified in the most current version of the Ministry of the Environment, Conservation and Parks (MECP) document titled "Potential Hazardous Events for Municipal Residential Drinking Water Systems" (as applicable to the system type) must be considered.

3.3.3 For each of the hazardous events, control measures currently in place at the system to eliminate the hazard or prevent it from becoming a threat to public health are specified. Control measures may include alarms, monitoring procedures, standard operating procedures/emergency procedures/contingency plans, preventive maintenance activities, backup equipment, engineering controls, etc.

3.3.4 To ensure that potential drinking water health hazards are addressed and minimum treatment requirements as regulated by SDWA O. Reg. 170/03 and the Ministry's "Procedure for Disinfection of Drinking Water in Ontario" are met, OCWA has established mandatory Critical Control Points (CCPs).

As a minimum, the following must be included as CCPs (as applicable):

- Equipment or processes required to achieve primary disinfection (e.g., chemical and/or UV disinfection system, coagulant dosing system, filters, etc.)
  - Equipment or processes necessary for maintaining secondary disinfection in the distribution system
  - Fluoridation system
- 3.3.5 Additional CCPs for the system are determined by evaluating and ranking the hazardous events for the remaining activities/process steps (i.e., those not included as OCWA's minimum CCPs).
- 3.3.6 Taking into consideration existing control measures (including the reliability and redundancy of equipment), each hazardous event is assigned a value for the likelihood and a value for the consequence of that event occurring based on the following criteria:

**RISK ASSESSMENT**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Value	Likelihood of Hazardous Event Occurring
1	<b>Rare</b> – Estimated to occur every 50 years or more (usually no documented occurrence at site)
2	<b>Unlikely</b> – Estimated to occur in the range of 10 – 49 years
3	<b>Possible</b> – Estimated to occur in the range of 1 – 9 years
4	<b>Likely</b> – Occurs monthly to annually
5	<b>Certain</b> – Occurs monthly or more frequently

Value	Consequence of Hazardous Event Occurring
1	<b>Insignificant</b> – Little or no disruption to normal operations, no impact on public health
2	<b>Minor</b> – Significant modification to normal operations but manageable, no impact on public health
3	<b>Moderate</b> – Potentially reportable, corrective action required, potential public health impact, disruption to operations is manageable
4	<b>Major</b> – Reportable, system significantly compromised and abnormal operations if at all, high level of monitoring and corrective action required, threat to public health
5	<b>Catastrophic</b> – Complete failure of system, water unsuitable for consumption

The likelihood and consequence values are multiplied to determine the risk value (ranking) of each hazardous event. Hazardous events with a ranking of 12 or greater are considered high risk.

3.3.7 Hazardous events and rankings are reviewed and any activity/process step is identified as an additional CCP if all of the following criteria are met:

- ✓ The associated hazardous event has a ranking of 12 or greater;
- ✓ The associated hazardous event can be controlled through control measure(s);
- ✓ Operation of the control measures can be monitored and corrective actions can be applied in a timely fashion;
- ✓ Specific control limits can be established for the control measure(s); and
- ✓ Failure of the control measures would lead to immediate notification of Medical Officer of Health (MOH) or MECP or both.

3.4 The outcomes of the risk assessment are documented as per OP-08 Risk Assessment Outcomes.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-07  
Rev Date: 2018 06 18  
Rev No: 0  
Pages: 4 of 4

## RISK ASSESSMENT

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

3.5 At least once every calendar year, the QEMS Representative facilitates the verification of the currency of the information and the validity of the assumptions used in the risk assessment in preparation for the Management Review (OP-20). When performing this review, the following may be considered:

- Process/equipment changes
- Reliability and redundancy of equipment
- Emergency situations/service interruptions
- CCP deviations
- Audit/inspection results

#### 4. Related Documents

MECP's "Potential Hazardous Events for Municipal Residential Drinking Water Systems"  
MECP's "Procedure for Disinfection of Drinking Water in Ontario"  
OP-08 Risk Assessment Outcomes  
OP-20 Management Review

#### 5. Revision History

Date	Revision #	Reason for Revision
2018 06 18	0	Procedure issued – Information within OP-07 was originally set out in the QEMS Procedure QP-02 Risk Assessment and Risk Assessment Outcomes (revision 5, dated July 28, 2016). Revised Purpose to reflect element 7 requirements only. Included minimum requirements for the Risk Assessment Team (QEMS Representative, at least one operator for the system and at least one member of Operation Management. Clarified role of QEMS Representative in coordinating the risk assessment and maintaining documents and records. Re-worded procedure for performing the risk assessment (process itself remains essentially unchanged). Included reference to MECP's "Potential Hazardous Events for Municipal Residential Drinking Water Systems". Removed requirements for documenting the outcomes of the risk assessment (now covered in OP-08). Changed annual review to at least once every calendar year and included potential considerations when performing the review.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-08  
Rev Date: 2018 06 18  
Rev No: 0  
Pages: 1 of 2

## RISK ASSESSMENT OUTCOMES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To document the outcomes of the risk assessment conducted as per OP-07 Risk Assessment.

### 2. Definitions

*Critical Control Point (CCP)* – An essential step or point in the subject system at which control can be applied by the Operating Authority to prevent or eliminate a drinking water health hazard or reduce it to an acceptable level

*Critical Control Limit (CCL)* – The point at which a Critical Control Point response procedure is initiated

### 3. Procedure

3.1 The QEMS Representative is responsible for updating the information in OP-08A Summary of Risk Assessment Outcomes as required.

3.2 The results of the risk assessment conducted as per OP-07 are documented in Table 2 of OP-08A. This includes:

- Identified potential hazardous events and associated hazards (possible outcomes) for each of the system's activities/process steps;  
Note: Hazards listed in the MOECC's "Potential Hazardous Events for Municipal Residential Drinking Water Systems" are indicated in the appropriate column using the reference numbers in Table 1 of OP-08A.
- Identified control measures to address the potential hazards and hazardous events; and
- Assigned rankings for the hazardous events (likelihood x consequence = risk value) and whether the hazardous event is a Critical Control Point (CCP) (mandatory or additional).  
Note: If the hazardous event is ranked as 12 or higher and it is not being identified as a CCP, provide rationale as to why it does not meet the criteria set out in section 3.3.7 of OP-07).

3.3 Operations Management is responsible for ensuring that for each CCP:

- Critical Control Limits (CCLs) are set;
- Procedures and processes to monitor the CCLs are established; and
- Procedures to respond to, report and record deviations from the CCLs are implemented.

The identified CCPs, their respective CCLs and associated procedures are documented in Table 3 of OP-08A.

3.4 A summary of the results of the annual review/36-month risk assessment is recorded in Table 4 of OP-08B.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-08  
Rev Date: 2018 06 18  
Rev No: 0  
Pages: 2 of 2

## RISK ASSESSMENT OUTCOMES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

3.5 Operations Management considers the risk assessment outcomes during the review of the adequacy of the infrastructure (Refer to OP-14 Review and Provision of Infrastructure).

#### 4. Related Documents

Ministry's "Potential Hazardous Events for Municipal Residential Drinking Water Systems"  
OP-07 Risk Assessment  
OP-08A Summary of Risk Assessment Outcomes  
OP-14 Review and Provision of Infrastructure

#### 5. Revision History

Date	Revision #	Reason for Revision
2018 06 18	0	Procedure issued – Information within OP-08 was originally set out in the QEMS Procedure QP-02 Risk Assessment and Risk Assessment Outcomes (revision 5, dated July 28, 2016). Clarified role of QEMS Representative in updating the information in OP-08A Summary of Risk Assessment Outcomes. Included requirements for how to document the risk assessment outcomes using the tables in OP-08A and OP-08B. Clarified responsibility of Operations Management to ensure Critical Control Limits are set and related procedures are developed. Included reference to OP-14 Review and Provision of Infrastructure to emphasize the need for Operations Management to review the risk assessment outcomes during the infrastructure review.

# OP-08A

## Summary of Risk Assessment Outcomes





## Summary of Risk Assessment Outcomes

### Smooth Rock Falls Drinking Water System

**Table 1:** Potential Hazardous Event/Hazard Reference Numbers (based on MOECC’s “Potential Hazardous Events for Municipal Residential Drinking Water Systems” dated February 2017)

System Type (indicate all that apply to this DWS)		Reference Number	Description of Hazardous Event/Hazard
X	All Systems	1	Long Term Impacts of Climate Change
X	All Systems	2	Water supply shortfall
X	All Systems	3	Extreme weather events (e.g., tornado, ice storm)
X	All Systems	4	Sustained extreme temperatures (e.g., heat wave, deep freeze)
X	All Systems	5	Chemical spill impacting source water
X	All Systems	6	Terrorist and vandalism actions
X	Distribution Systems	7	Sustained pressure loss
X	Distribution Systems	8	Backflow
X	Treatment Systems	9	Sudden changes to raw water characteristics (e.g., turbidity, pH)
X	Treatment Systems	10	Failure of equipment or process associated with primary disinfection (e.g., coagulant dosing system, filters, UV system, chlorination system)
X	Treatment Systems and Distribution Systems providing secondary disinfection	11	Failure of equipment or process associated with secondary disinfection (e.g., chlorination equipment, chloramination equipment)
X	Treatment Systems using Surface Water	12	Algal blooms
X	Treatment Systems	13	Cyber security

If the hazardous event/hazard is not applicable to this drinking water system (DWS), it will be noted in the first column of this table.

**Table 2:** Risk Assessment Table

**Note:** Processes referred to in OP-07 Risk Assessment must be identified as mandatory Critical Control Points (CCPs) as applicable for all OCWA-operated facilities. Mandatory CCPs are not required to be ranked

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Source/Intake	Spill of biological or chemical material into Mattagami River (Railway, highway, beaver activity, or water crafts)	Contamination of source water	Monitor and sample, In-house sampling for pH, alkalinity, temperature, colour and turbidity 3 days' supply from clearwell and tower, Procedures for Off-site Chemical/Fuel Spill, Water Supply Shortage	2, 6, 9	3	3	9	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
	Breakage/blockage of intake pipe	Loss of water supply	Use of alternate pump (submersible pump can be located in river to supply water to the low lift station), Install a pump in river (possibly on a raft) Procedures for Raw Intake Line Blocked, Water Supply Shortage Tower has approximately 3 days of storage Municipal Water Conservation	2	2	3	6	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
	Spring/fall turnover	Increased demand on process operations such as chemical optimization for changes in colour odour, pH, alkalinity, turbidity and temperature	In-house pH, alkalinity, colour and temperature testing, Staff would make appropriate operational changes, Online turbidity monitoring, Turbidity alarms (off the filters)	1, 2, 3, 4, 9	4	2	8	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Low Lift Pumps	Low lift pump failures	Loss of water supply	Redundancy (2 duty pumps, 1 standby pump), Scheduled maintenance activities, generator backup Alarms for power loss, low clearwell level, low lift pump failure 3 days water supply in clear well and tower Procedures for Low Lift Pump Failure	2	3	2	6	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
Filtration Process  Includes: • Flocculation • coagulation	Aluminum sulphate chemical pump failure	Ineffective removal of pathogens (minimum treatment requirements not met)	Redundancy (1 back-up pump), Manual switchover Process pH alarm, plant shutdown Operator inspections (tank levels, calculate dosage, drawdowns) Scheduled maintenance activities	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
	Aluminum sulphate chemical shortage	Ineffective removal of pathogens (minimum treatment requirements not met)	Process pH alarm, plant shutdown Operator inspections (tank levels, calculate dosage, drawdowns) Spare chemical available from nearby plants and/or alternate supplier	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
	Soda ash feed pump failure (pre-treatment)	Lowered pH Ineffective coagulation process Potential for increased turbidity and/or potential AWQI	Process pH alarm, plant shutdown Redundancy (1 back-up pump – manual switchover) Operator checks (tank levels, calculate dosage, drawdown) Scheduled maintenance activities Site specific procedure for AWQI	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Filtration Process (continued)	Soda ash feed low chemical levels (pre-treatment)	Lowered pH Ineffective coagulation process Potential for increased turbidity and/or potential AWQI	Process pH alarm, plant shutdown Operator checks (tank levels, calculate dosage, drawdown) Procedures for High Turbidity and Reporting an Adverse Water Quality Revert to caustic soda Spare chemical available from nearby plants and/or alternate supplier	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
	Polymer feed pump failure	Increased turbidity Ineffective removal of pathogens Potential for AWQI	On-line monitoring of filter effluent turbidity, Redundancy (1 spare pump), High turbidity alarm, plant shutdown Operator inspections (tank levels, calculate dosage, drawdowns) Scheduled maintenance activities, Increase backwash schedule Procedures for High Turbidity and Reporting an Adverse Water Quality	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
	Polymer – low chemical levels	Increased turbidity Ineffective removal of pathogens Potential for AWQI	On-line monitoring of filter effluent turbidity High turbidity alarm, plant shutdown Operator inspections (tank levels, calculate dosage), Increase backwash schedule Spare chemical available from nearby plants and/or alternate supplier Site specific procedure for High Turbidity and AWQI reporting	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Filtration Process (continued)	Filter breakthrough	Increased turbidity, Ineffective removal of pathogens, Potential for AWQI	On-line monitoring of filter effluent turbidity, High turbidity alarm , plant shutdown Redundancy (2 units), Regular automated backwash schedule, Manual backwash Scheduled maintenance activities, Procedures for High Turbidity and Reporting an Adverse Water Quality	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
	Backwash system failure	Increased turbidity, Ineffective removal of pathogens, Potential for AWQI, Potential for loss of treated water supply	On-line monitoring of filter effluent turbidity, High turbidity alarm, plant shutdown Scheduled maintenance activities, alternate system for backwashing (manual) 3 day water supply in clearwell and tower Procedures for Backwash Failure (Filters), Procedures for High Turbidity, Reporting an Adverse Water Quality, Water Supply Shortage	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Filtration Process (continued)	Turbidity analyzer failure	Unknown turbidity levels, potential for AWQI	Analyzer failure alarm (shuts off lowlifts) Filter redundancy (take filter out of service until analyzer replaced/repared), Scheduled maintenance activities, Hand held analyzer turbidity readings, every 15 min Operator inspections, OCWA Instrumentation Technician available to repair analyzer in case of failure. Procedure for Reporting an Adverse Water Quality; reporting a non- compliance	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
pH Adjustment	Caustic soda feed pump failure (post-treatment)	Lowered pH, Corrosion control problems in the distribution system	Redundancy (1 back-up pump – manual switchover) Operator inspections (tank levels, calculate dosage, drawdowns) Scheduled maintenance activities	10	3	2	6	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
Primary Disinfection (Sodium Hypochlorite system)	Sodium hypochlorite feed pump failure	Loss of disinfection Low chlorine residual Inadequate inactivation of pathogens Potential for AWQI	Redundancy (1 back-up pump- manual switchover) On-line chlorine residual monitoring with alarms; pump failure alarm High lift pumps shut down on low chlorine alarm In-house residual testing and dosage calculations Scheduled maintenance activities, Site specific procedures for Sodium Hypochlorite Pump Failure,	10				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
			Reporting an AWQI, Contact Time (CT)					
Primary Disinfection (Sodium Hypochlorite system)  (continued)	Chlorine Analyzer failure (free at end of clearwell)	Unknown chlorine residual levels, Potential for AWQI	High/low chlorine residual alarms (includes analyzer failure alarm, high lifts shut off on low chlorine) In-house residual testing, Scheduled maintenance activities, Handheld readings every 5 minutes Spare analyzer available in region Procedures for Contact Time (CT), Reporting an Adverse Water Quality	10, 11				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
	Low supply of sodium hypochlorite	Inadequate disinfection, Potential for AWQI	Operator checks, Alarms Chemical available within hub, Procedure for Reporting an Adverse Water Quality	10, 11				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Clearwells	Low level	Inadequate contact time for primary disinfection Inadequate treated water supply	Redundancy (dual celled clearwells – isolate one cell), Low clearwell level alarm, High lift pumps lock out at low clearwell level, Scheduled maintenance and inspection activities, Town ordered water conservation or ban, Site specific procedures for Low Clearwell Level, Water Supply Shortage, Reporting an Adverse Water Quality, Contact Time (CT)	7, 10, 11				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
Clearwells (continued)	Clearwell out of service for repair, maintenance	Inadequate contact time for primary disinfection	Dual-celled clearwell with isolation valves Increase chlorine dosage into clearwell Schedule controlled maintenance plan Procedures for reporting an Adverse Water Quality, Contact Time (CT) AWWA Standards	10, 11	3	2	6	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
Secondary Disinfection	Ammonium sulphate feed pump failure	Loss of secondary disinfection (combined residual)	Redundancy (1 back-up pump – manual switchover), Disinfection residual testing of free and total residuals, Procedures for reporting an Adverse Water Quality	11				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No



Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
	Low supply of ammonium sulphate	Loss of secondary disinfection (combined residual)	Operator checks, Chemical available within hub, Procedure for Reporting an Adverse Water Quality	11				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
High Lift	One high lift pump fails	Low supply of water to tower	Redundancy (2 pumps), Scheduled maintenance activities, On-line monitoring of flow, Procedure for High Lift Pump Failure	6	2	1	2	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
	Both high lift pumps fail	Low supply of water to tower	Redundancy (2 pumps), Scheduled maintenance activities, On-line monitoring of flow, Procedure for High Lift Pump Failure Temporarily hook up a spare pump 3 days water supply from tower	6	2	4	8	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
Tower	Tower out of service for repair, maintenance	Lowered firefighting capability Inadequate treated water supply	Isolate tower for maintenance/repair and supply water from clearwells, Scheduled controlled maintenance plan, VFD on highlift pumps maintain pressure (without manual adjustment) normally provided by tower On-line monitoring of discharge pressure after the highlift pumps (display in plant but not Wonderware) Procedures for Tower-Low Level, Water Supply Shortage	7, 8	2	2	4	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Water Treatment System	Power failure	Loss of treated water supply	Back-up diesel generator in plant Scheduled maintenance activities for back-up generator Generator running alarm, Procedure for Power Failure of Long Duration	3, 4, 6	4	1	4	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
	Backup generator failure	Loss of treated water supply	MCC power failure alarm; Scheduled maintenance; Standby generator available within hub and/or locally Procedure for Power Failure of Long Duration	3, 4, 6, 10, 11	3	4	12	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No – does not meet monitoring criteria
	Vandalism/terrorism	Contamination of the water supply, Damage to critical equipment	Water plant - locked, intrusion alarm, signs Tower - locked, signs, intrusion alarm Routinely visited by operational staff Customer Complaints/reports, Procedure for Vandalism or Suspected Unauthorized Entry	2, 6, 10, 11	2	4	8	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
Distribution System	Adverse Water Quality Result as described in O. Reg. 170/03	Potential for unsafe drinking water	Procedures for reporting an Adverse Water Quality, Sampling Schedule	9, 11	3	4	12	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Distribution System (continued)	Loss of residual in distribution	Failure to control biofilm and pathogens (long-term), AWQI	Continuous on-line monitoring of chlorine residual into the distribution system, System-wide residual testing, Regulatory scheduled maintenance – flushing by OCWA and the Town exercises valves and winterizes High/low alarms for chlorine residual in water entering distribution system Procedures for reporting an Adverse Water Quality	11				<input checked="" type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input type="checkbox"/> No
	Watermain breaks and/or structural failure	Contamination, loss of pressure, loss of supply, road damage	Notification/complaints from consumers, Higher flows leaving plant Higher flows entering wastewater plant, Increase in wastewater collection, AWWA standards and Ontario's Watermain Disinfection Procedure Procedures for main waterline and waterline repair (for watermain servicing the hospital)	6, 7, 8	3	3	9	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
	Valve failure	Line breaks and/or contamination, Loss of treated water supply	Higher flows leaving plant Maintenance program, Response to consumer complaints Loss of pressure Monitor for high flows to sewage plant	6, 7, 8	3	3	9	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Flushing (clean out pipes, remove accumulation)	Accumulation of Biofilm/ Tuberculation	Contamination, loss of supply,	Maintenance program, Training Procedures for flushing Sampling		3	3	9	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
Distribution Work	Accidents or vandalism during connections, hydrant work, valves, construction, etc.	Contamination, loss of supply	Inspection, Notification/complaints from consumers, Higher flows leaving plant Higher flows entering wastewater plant	6, 7, 8	3	3	9	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
New Construction	Sub-standard construction and/or commissioning	Contamination	Provincial Standard, AWWA Standards and Ontario's Watermain disinfection Procedure, Testing, Inspection Training	6, 7, 8	2	4	8	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
Service Connections	Cross connection	Contamination	Consumer notification/complaints Distribution system microbiological testing Procedures for reporting an Adverse Water Quality	6, 7, 8	1	4	4	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
	Structural failure/breaks	Contamination, loss of pressure, loss of supply	Consumer notification/complaints Distribution system microbiological testing Slightly higher flows leaving water plant Procedures for reporting an Adverse Water Quality	6, 7, 8	3	3	9	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No

Activity/ Process Step	Description of Hazardous Event	Possible Outcome (Hazards)	Existing Control Measures	Ministry's Potential Hazardous Event/ Hazard Reference # (See Table 1)	Likelihood	Consequence	Risk Value	CCP?
Maintaining System Pressure	Major fire	Contamination, Loss of pressure	Emergency management, Tower helps maintain normal pressure Procedures for Loss of Pressure and Reporting an Adverse Water Quality	7, 8	3	3	9	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
Temporary Water Distribution System (put in place during construction)	Avenue for introducing contaminants	Contamination	Ontario's Watermain Disinfection Procedure and AWWA standards, Testing, Inspection, Training	6, 7, 8	2	4	8	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No
Entire System	Pandemic	Shortage of staff Supply shortages Loss of sample locations	CP for Critical Shortage of Staff Staff training and PPE OCWA's Emergency Operations Center (EOC) Staff isolation / remote work done where possible Alternate suppliers available, refer to ESS list		3	3	9	<input type="checkbox"/> Yes – Mandatory CCP <input type="checkbox"/> Yes – Additional CCP identified for facility <input checked="" type="checkbox"/> No

**Table 3:** Identified Critical Control Points (CCPs)

CCP	Critical Control Limits	Monitoring Procedures	Response, Reporting and Recording Procedures
Filtration Process	<p><b>Alum, Soda Ash and Polymer Feed</b>                      pH is an indicator of loss of coagulant                      High set point = 7.5                      Low set point = 5.0                      (plant shuts down when process pH reaches 7.5),</p> <p><b>Filter Effluent Turbidity Alarms (Monoplants 1 &amp; 2)</b>                      High set point = 1.0 NTU                      (Automatic plant shutdown at 1.0 NTU)</p>	<ul style="list-style-type: none"> <li>• SCADA (continuous online analyzers)</li> <li>• Daily operator checks including dosage calculations</li> <li>• Redundancy (4 filters)</li> <li>• Review trends (charts) and sign-off as per O. Reg. 170/03</li> </ul>	Refer to procedures for: <ul style="list-style-type: none"> <li>• High Turbidity</li> <li>• Reporting an Adverse Water Quality</li> </ul>
Primary Disinfection (Sodium Hypochlorite System)	<p><b>Free Chlorine Residual - Treated Alarms</b>                      No Lower than = 1.0 mg/L (at temperatures above 15°C)                      No Lower than = Low set point = 1.5 mg/L (at temperatures below 15°C)                      High set point = 2.75 mg/L</p> <p><b>Clearwell Level Alarms</b>                      No Lower than = Low set point = 0.5                      High set point = 3.0</p>	<ul style="list-style-type: none"> <li>• SCADA (continuous online analyzers)</li> <li>• Daily operator checks including dosage calculations</li> <li>• Review trends (charts) and sign-off as per O. Reg. 170/03</li> </ul>	Refer to: <ul style="list-style-type: none"> <li>• Procedures for</li> <li>• Contact Time (CT)</li> <li>• Sodium Hypochlorite Pump Failure</li> <li>• Reporting an Adverse Water Quality</li> </ul>
Secondary Disinfection	<p><b>Total Chlorine Residual</b>                      Low Total Chlorine to Distribution = 0.9 mg/L                      High Total Chlorine to Distribution = 2.9 mg/L</p> <p><b>Combined Chlorine Residual - Distribution</b>                      Low = 0.25 mg/L                      High = 3.0 mg/L</p>	<ul style="list-style-type: none"> <li>• Distribution chlorine residuals monitored as per O. Reg. 170/03</li> </ul>	Refer to: <ul style="list-style-type: none"> <li>• Procedure for reporting an Adverse Water Quality</li> </ul>

## **Revision History**

<b>Date</b>	<b>Revision #</b>	<b>Description of Revision</b>
2009-08-22	0	Initial risk assessment conducted
2012-02-03	1	Template revised to include 'Record of Annual Review/36-Month Risk Assessment' (Table 3) and updated Critical Control Limit set points
2012-11-13	2	Added 'in-house pH, alkalinity, temperature, colour and turbidity testing' control measure to spill of biological material, changed 'reservoir' to 'clearwell' and added 'have a fire truck hook up hose and blow the line clear' to intake pipe blockage/breakage, removed 'note' and added 'redundancy (1 back-up pump) to the filtration process, added 'redundancy (1 back-up pump)' to polymer feed pump failure, added 'pH adjustment' process step, moved 'Primary Disinfection' process step to before the clearwells, added 'on-line chlorine residual monitoring with alarms, high lift pumps shut down on low chlorine alarm' control measure for chlorine feed pump failure, added 'secondary disinfection' process step with 'ammonium sulphate feed pump failure and loss of residual in distribution system' hazardous events, re-ranked likelihood and consequence for tower out of service, added 'standby power failure' hazardous event, added 'Soda Ash and Polymer Feed' in Table 2 as part of the filtration process CCP, and changed Operations Manager title to Senior Operations Manager and Cluster Manager title to Operations Manager in Table 3.
2013-01-21	3	Added risk assessment processes from the distribution system plan, as the two systems (treatment and distribution) are under one operating authority.
2013-08-07	4	Added risk assessment process from January 21, 2013 to Table 3, changed 'Sodium Hypochlorite System' title to 'Primary Disinfection' in Table 2.
2015-05-25	5	Redo risk assessment and update Table 3
2016 05 11	6	Review risk assessment and update Table 3
2017 05 10	7	Review risk assessment and update Table 3
2018 06 18	8	Summary of Risk Assessment Outcomes assigned document number (OP-08A); added table 1 to reference Ministry's "Potential Hazardous Events for Municipal Residential Drinking Water Systems"; Hazardous Events for Municipal Residential Drinking Water Systems"; Table 2 updated to include results of the 36-month risk assessment that took place on June 18, 2018.
2019 04 11	9	Minor edits to risk assessment
2020 08 18	10	Minor edits to risk assessment
2021 10 20	11	Added low supply of ammonium sulphate, minor edits
2022 11 02	12	Added cyber security threat to the Ministry's list of potential threats and a description of a hazardous event. Also added pandemic as a description of a hazardous event
2023 10 19	13	Minor edits to Table 2 and update Table 3

# OP-08B

## Summary of Risk Assessment and Reviews





## Summary of Risk Assessment Outcomes

### Smooth Rock Falls Drinking Water System

**Table 4:** Record of Annual Review/36-Month Risk Assessment

The Drinking Water Quality Management Standard (DWQMS) requires that the currency of the information and the validity of the assumptions used in the risk assessment be verified at least once a year. In addition, the risk assessment must be conducted at least once every thirty-six months. Refer to steps 3.4 of OP-08.

Date of Activity	Type of Activity	Participants	Summary of Results
2009-08-22	Risk Assessment	Ilona Bruneau (PCT), Andre Doucet (Operations Manager), Marc Desbiens (ORO)	Conducted initial risk assessment.
2009-08-30	Review	Ilona Bruneau (PCT)	Desktop review prior to submission of Partial Accreditation application. No changes.
2010-09-23	Review	Ilona Bruneau (PCT), Eric Nielson (Senior Operations Manager), Andre Doucet (Operations Manager), Marc Desbiens (ORO)	Review during Internal Audit. No changes.
2010-10-15	Review	Amanda Dubuc (PCT), Tony Janssen (Operations Manager), Eric Nielson (Senior Operations Manager), Andre Doucet (Operations Manager)	Review during management review meeting. No changes.
2011-11-22	Review	Amanda Dubuc (PCT), Eric Nielson (Senior Operations Manager), Bruce Larstone (Operator), Tammy Richard (Operator)	Review during Internal Audit. No changes.
2011-12-20	Review	Amanda Dubuc (PCT), Tony Janssen (Senior Operations Manager), Eric Nielson (Senior Operations Manager), Andre Doucet (Operations Manager)	Review during management review meeting. No changes.
2012-08-31	Risk Assessment	Amanda Dubuc (PCT), Bruce Larstone (ORO)	Conducted 36 month risk assessment. Changes are summarized in the revision history.
2013-01-13	Review	Amanda Dubuc (PCT), Bruce Larstone (ORO)	Review during Internal Audit. No changes.
2013-01-21	Risk Assessment	Amanda Dubuc (PCT), Bruce Larstone (ORO)	Added distribution system element to Table 1.
2014 12 02	Review	April Swanson (PCT), Eric Nielson (Senior Operations Manager), Denis Dolbec (Operations Manager)	Review during Management Review

Date of Activity	Type of Activity	Participants	Summary of Results
2015 05 25	Risk Assessment	April Swanson (PCT), Bruce Larstone (Senior Operator)	Re-done during Internal Audit. No changes from previous.
2016 05 11	Review	April Swanson (PCT), René Miville (operator)	Review during Internal Audit. No changes.
2017 05 10	Review	April Swanson (PCT), Bruce Larstone (Senior Operator), Marc Desbiens (Operator)	Main changes are: Removed "Have a fire truck hook up a hose and blow the line clear" from raw water blockage as it is not practicable Clearwell is now a mandatory CCP and is identified in Table 2
2018 06 18	Risk Assessment	April Swanson (PCT) Braden Atkinson (PCT CO-OP) Benoit Parent (Operator)	All Activities/Process Steps were re-assessed and new hazardous events and hazards identified (including those in the MOECC's "Potential Hazardous Events for Municipal Residential Drinking Water Systems") and ranked according to OP-07 (revision 0). Results captured in Revision 8 of this Summary of Risk Assessment Outcomes
2019 04 11	Review	April Swanson (PCT) Bruce Larstone (Team Lead) René Miville (Operator)	Review during Internal Audit. No changes.
2020 08 18	Review	April Swanson (PCT) Bruce Larstone (Team Lead) Claude Rancourt (Senior Operations Manager) Rod Blake (Operator)	No significant changes
2021 10 20	Risk Assessment	April Swanson (PCT) Bruce Larstone (Team Lead) Claude Rancourt (Senior Operations Manager) Jacob Boisvert (Operator)	Added low supply of ammonium sulphate
2022 11 02	Review	April Swanson, PCT Michel Plourde, Team Lead Claude Rancourt, Senior Operations Manager	Added cyber security threat to the Ministry's list of potential threats and a description of a hazardous event. Also added pandemic as a description of a hazardous event

Date of Activity	Type of Activity	Participants	Summary of Results
2023 10 19	Review	Michael Case (PCT) Claude Rancourt (Senior Operations Manager) Trevor Legault (Operator) Dylan Gagnon (Operator) Chad Petit (Operator)	Reviewed with new operational staff. Minor edits to some existing control measures and updated turbidity critical control limit to the regulatory requirement.

## **Revision History**

<b>Date</b>	<b>Revision #</b>	<b>Description of Revision</b>
2018 06 18	0	Appendix issued – information within OP-08B was originally set out in the ‘Summary of Risk Assessment Outcomes’ revision 7 issued on May 10, 2017 (Appendix F)
2019 04 11	1	Updated table of Record of Annual Review/36-Month Risk Assessment
2020 08 18	2	Updated table of Record of Annual Review/36-Month Risk Assessment
2021 10 20	3	Updated table of Record of Annual Review/36-Month Risk Assessment
2022 11 02	4	Updated table of Record of Annual Review/36-Month Risk Assessment
2023 10 17	5	Updated table of Record of Annual Review/36-Month Risk Assessment



Ontario Clean Water Agency

## OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-09  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 1 of 6

### ORGANIZATIONAL STRUCTURE, ROLES, RESPONSIBILITIES AND AUTHORITIES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

#### 1. Purpose

To document the following for the Smooth Rock Falls Drinking Water System:

- Owner;
- Organizational structure of the Operating Authority;
- QEMS roles, responsibilities and authorities of staff, Top Management and individuals/groups that provide corporate oversight; and
- Responsibilities for conducting the Management Review

#### 2. Definitions

*Operations Management* – refers to the Senior Operations Manager and/or Operations Manager that directly oversees a facility's operations

*Senior Leadership Team (SLT)* – members include President and CEO, Executive Vice President and General Counsel, Vice Presidents of OCWA's business units and Regional Hub Managers

*Top Management* – a person, persons or a group of people at the highest management level within an operating authority that makes decisions respecting the QMS and recommendations to the owner respecting the subject system or subject systems

*Operations Personnel* – Employees of the drinking water system who perform various activities related to the compliance, operations and maintenance of the drinking water system that may directly affect drinking water quality

#### 3. Procedure

##### 3.1 Organizational Structure

The Smooth Rock Falls Drinking Water System is owned by the Corporation of the Town of Smooth Rock Falls and is represented by the Mayor, Chief Administrative Officer and Council.

The organizational structure of OCWA, the Operating Authority, is outlined in appendix OP-09A: Organizational Structure.

##### 3.2 Top Management

Top Management for the Smooth Rock Falls Drinking Water System consists of:

- Operations Management – Hearst Cluster
- Regional Hub Manager – Northeastern Ontario Regional Hub
- Safety, Process & Compliance Manager – Northeastern Ontario Regional Hub



Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-09  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 2 of 6

## ORGANIZATIONAL STRUCTURE, ROLES, RESPONSIBILITIES AND AUTHORITIES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Irrespective of other duties (see Table 9-2 below), Top Management’s responsibilities and authorities include:

- Endorsing the Operational Plan as per the Commitment and Endorsement procedure (OP-03);
- Ensuring that the QEMS meets the requirements of the DWQMS;
- Ensuring staff are aware of the applicable legislative and regulatory requirements;
- Communicating the QEMS according to the Communications procedure (OP-12);
- Providing resources needed to maintain and continually improve the QEMS;
- Appointing and authorizing a QEMS Representative (OP-04); and
- Undertaking Management Reviews as per the Management Review procedure (OP-20).

Note: Specific responsibilities of the individual members of Top Management are identified in the referenced procedures.

### 3.3 Corporate Oversight

Roles, responsibilities and authorities for individuals/groups providing corporate oversight of OCWA’s QEMS are summarized in Table 9-1 below.

**Table 9-1: Corporate QEMS Roles, Responsibilities and Authorities**

Role	Responsibilities and Authorities
Board of Directors	<ul style="list-style-type: none"> <li>• Set the Agency’s strategic direction, monitor overall performance and ensure appropriate systems and controls are in place in accordance with the Agency’s governing documents</li> <li>• Review and approve the QEMS Policy</li> </ul>
Senior Leadership Team (SLT)	<ul style="list-style-type: none"> <li>• Establish the Agency’s organizational structure and governing documents and ensure resources are in place to support strategic initiatives</li> <li>• Monitor and report on OCWA’s operational and business performance to the Board of Directors</li> <li>• Review the QEMS Policy and recommend its approval to the Board</li> <li>• Approve corporate QEMS programs and procedures</li> </ul>
Corporate Compliance	<ul style="list-style-type: none"> <li>• Manage the QEMS Policy and corporate QEMS programs and procedures</li> <li>• Provide support for the local implementation of the QEMS</li> <li>• Monitor and report on QEMS performance and any need for improvement to SLT</li> <li>• Consult with the MECP and other regulators and provide compliance support/guidance on applicable legislative, regulatory and policy requirements</li> <li>• Manage contract with OCWA’s DWQMS accreditation body</li> </ul>



Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-09  
 Rev Date: 2018 12 18  
 Rev No: 0  
 Pages: 3 of 6

## ORGANIZATIONAL STRUCTURE, ROLES, RESPONSIBILITIES AND AUTHORITIES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 3.4 Regional Hub Roles, Responsibilities and Authorities

QEMS roles, responsibilities and authorities of Northeastern Ontario Regional Hub personnel are summarized in Table 9-2 below. This information is kept current as per the Document and Records Control procedure (OP-05) and is communicated to staff as per the Communications procedure (OP-12).

Additional duties of employees are detailed in their job specifications and in the various QEMS programs and procedures that form, or are referenced in, this Operational Plan.

**Table 9-2: QEMS Roles, Responsibilities and Authorities for the Regional Hub**

Role	Responsibilities and Authorities
All Operations Personnel	<ul style="list-style-type: none"> <li>• Perform duties in compliance with applicable legislative and regulatory requirements</li> <li>• Be familiar with the QEMS Policy and work in accordance with QEMS programs and procedures</li> <li>• Maintain operator certification (as required)</li> <li>• Attend/participate in training relevant to their duties under the QEMS</li> <li>• Document all operational activities</li> <li>• Identify potential hazards at their facility that could affect the environmental and/or public health and report to Operations Management</li> <li>• Report and act on all operational incidents</li> <li>• Recommend changes to improve the QEMS</li> </ul>
Regional Hub Manager (Top Management)	<ul style="list-style-type: none"> <li>• Oversee the administration and delivery of contractual water/wastewater services on a Regional Hub level</li> <li>• Fulfill role of Top Management</li> <li>• Ensure corporate QEMS programs and procedures are implemented consistently throughout the Regional Hub</li> <li>• Manages the planning of training programs for Regional Hub</li> <li>• Report to VP of Operations/SLT on the regional performance of the QEMS and any need for Agency-wide improvement</li> </ul>
Operations Management (Top Management)	<ul style="list-style-type: none"> <li>• Manage the day-to-day operations and maintenance of his/her assigned facilities and supervise facility operational staff</li> <li>• Fulfill role of Top Management</li> <li>• Ensure corporate and site-specific QEMS programs and procedures are implemented at his/her assigned facilities</li> <li>• Determine necessary action and assign resources in response to operational issues</li> <li>• Report to the Regional Hub Manager on facility operational performance</li> <li>• Ensure operational training is provided for the cluster (in consultation with the SPC Manager as required)</li> </ul>



Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-09  
 Rev Date: 2018 12 18  
 Rev No: 0  
 Pages: 4 of 6

## ORGANIZATIONAL STRUCTURE, ROLES, RESPONSIBILITIES AND AUTHORITIES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Role	Responsibilities and Authorities
	<ul style="list-style-type: none"> <li>Act as Overall Responsible Operator (ORO) when required.</li> </ul>
Safety, Process & Compliance (SPC) Manager (Top Management)	<ul style="list-style-type: none"> <li>Supervise facility compliance staff and provide technical and program support to the Regional Hub related to process control and compliant operations</li> <li>Fulfill role of Top Management</li> <li>Ensure corporate/regional QEMS programs and procedures are implemented consistently throughout the Regional Hub</li> <li>Assist in the development of site-specific operational procedures as required</li> <li>Ensure training on applicable legislative and regulatory requirements and the QEMS is provided for the Regional Hub (in consultation with Operations Management as required)</li> <li>Monitor and report to the Regional Hub Manager and Operations Management on the compliance status and QEMS performance within his/her Regional Hub and any need for improvement</li> <li>Act as alternate QEMS Representative (when required)</li> </ul>
Process & Compliance Technician – PCT (QEMS Representative)	<ul style="list-style-type: none"> <li>Implement, monitor and support corporate programs relating to environmental compliance and support management by evaluating and implementing process control systems at his/her assigned facilities</li> <li>Fulfill role of QEMS Representative (OP-04)</li> <li>Monitor, evaluate and report on compliance/quality status of his/her assigned facilities</li> <li>Implement facility-specific QEMS programs and procedures consistently at his/her assigned facilities</li> <li>Participate in audits and inspections and assist in developing, implementing and monitoring action items to respond to findings</li> <li>Report to the SPC Manager on QEMS implementation and identify the need for additional/improved processes and procedures at the regional/cluster/facility level (in consultation with the Operations Management as required)</li> <li>Communicates to Owners on facility compliance and DWQMS accreditation as directed</li> <li>Deliver/participate in/coordinate training including applicable legislative and regulatory requirements and the QEMS</li> </ul>
Senior Operator/Mechanic	<ul style="list-style-type: none"> <li>Perform duties as assigned by Operations Management</li> <li>Prepare and/or coordinate operational staff work assignments and follow up to ensure completion</li> <li>Assist management in providing recommendations for annual capital forecasts and gathering information for operational reports as required</li> <li>Assist in the preparation of facility manuals and documenting operating processes and procedures for staff</li> </ul>





Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-09  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 5 of 6

## ORGANIZATIONAL STRUCTURE, ROLES, RESPONSIBILITIES AND AUTHORITIES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Role	Responsibilities and Authorities
	<ul style="list-style-type: none"> <li>Act for management during vacations or periodic absences.</li> <li>Perform duties of Operator/Mechanic as required</li> <li>May act as Operator-in-Charge (OIC) and/or Overall Responsible Operator (ORO) when required. Refer to ORO Letter.</li> </ul>
Operator/Mechanic	<ul style="list-style-type: none"> <li>Perform duties as assigned by Operations Management or designate</li> <li>Monitor, maintain and operate facilities in accordance with applicable regulations, approvals and established operating procedures</li> <li>Collect samples and perform laboratory tests and equipment calibrations as required</li> <li>Regularly inspect operating equipment, perform routine preventive maintenance and repairs and prepare and complete work orders as assigned</li> <li>Participate in facility inspections and audits</li> <li>May act as Operator-in-Charge (OIC) and/or Overall Responsible Operator (ORO) when required. Refer to ORO Letter.</li> </ul>
Mechanic	<ul style="list-style-type: none"> <li>Perform duties as assigned by Operations Management or designate</li> <li>Act as lead with other staff on extensive maintenance/repair projects</li> <li>Schedule and perform maintenance on equipment and processes in accordance with established procedures and record the maintenance data</li> <li>Regularly inspect operating equipment, perform routine preventive maintenance and repairs</li> </ul>
Instrumentation Technician	<ul style="list-style-type: none"> <li>Provide advice and technical expertise on the services required for process control and automation systems</li> <li>Discuss and advise on detailed system and programming requirements, modify existing and new software in response to plant requests, analyze and resolve problems/error conditions, document changes/modifications and configure, install and support related software, hardware and network for such systems</li> <li>Conduct inspections of the process control and automation systems to validate that all is operating within established parameters as requested</li> <li>Install and commission new electrical/electronic equipment and automation systems</li> </ul>
Data Clerk	<ul style="list-style-type: none"> <li>Support the administrative functions of the regional hub/cluster/facility including coordinating delivery of training as directed</li> <li>Assist with entering operational data (including operational</li> </ul>



Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-09  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 6 of 6

## ORGANIZATIONAL STRUCTURE, ROLES, RESPONSIBILITIES AND AUTHORITIES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Role	Responsibilities and Authorities
	training records, process data and maintenance records ) into the appropriate database as directed

### 4. Related Documents

- OP-03 Commitment and Endorsement
- OP-04 QEMS Representative
- OP-05 Document and Records Control
- OP-09A Organizational Structure
- OP-12 Communications
- OP-20 Management Review

### 5. Revision History

Date	Revision #	Reason for Revision
2018 12 18	0	Procedure issued – Information within OP-09 (s. 3) was originally set out in Appendix I of the Smooth Rock Falls Drinking Water System Operational Plan (revision 5, dated July 28, 2016). New Purpose, Definitions, Procedure, Related Documents and separate Revision History sections. Added definitions for Operations Management and Operations Personnel and throughout procedure replaced ‘Senior Operations Manager’ references with ‘Operations Management’. Incorporated OCWA’s new org structure, including SPC Manager. Removed two levels of Top Management (e.g. Facility Level and Corporate level), instead Top Management is only at the facility level and corporate has been moved to Corporate oversight. Re-worded QEMS Roles, Responsibilities and Authorities for each position. Added QEMS Roles, Responsibilities and Authorities for Mechanic and Data Clerk.



Ontario Clean Water Agency

# OPERATIONAL PLAN

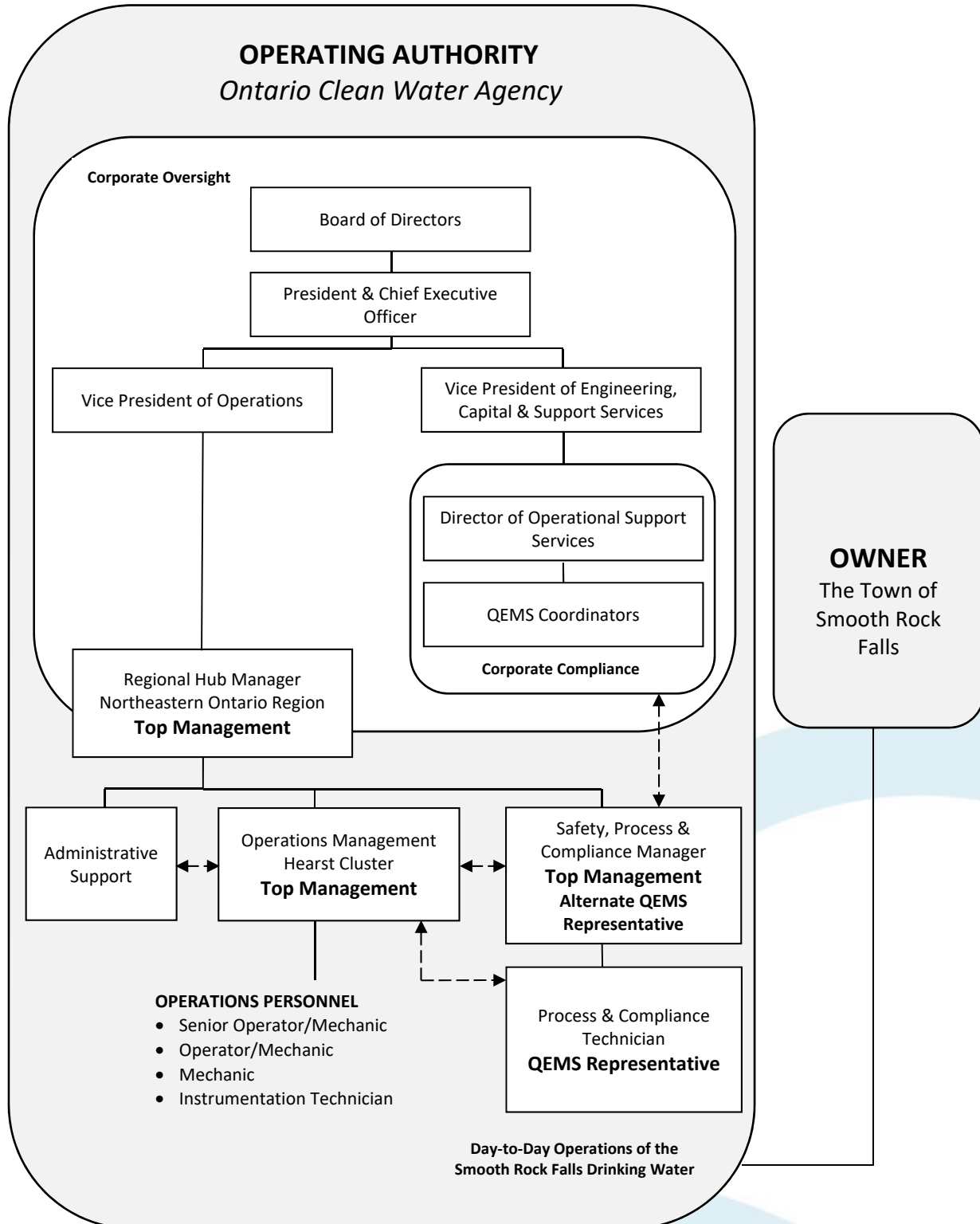
Smooth Rock Falls Drinking Water System

QEMS Doc.: OP-09A  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 1 of 2

## ORGANIZATIONAL STRUCTURE

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager





Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Doc.: OP-09A  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 2 of 2

## ORGANIZATIONAL STRUCTURE

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### Revision History

Date	Revision #	Reason for Revision
2009 10 30	0	Organizational Chart issued.
2012 02 03	1	Removed position of Process and Compliance Manager, changed Operations Manager to Senior Operations Manager, changed Cluster Manager to Operations Manager.
2013 01 21	2	Changed Director of Risk, Compliance & Training to Director of Operational Services.
2017 08 31	3	Corrected titles
2018 12 18	4	Appendix issued - Organizational Chart previously contained as Appendix C of the Operational Plan. Moved to a new Appendix. Added Safety Process and Compliance Manager Position



**COMPETENCIES**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

**1. Purpose**

To document a procedure that describes:

- the competencies required for personnel performing duties directly affecting drinking water quality;
- the activities to develop and/or maintain those competencies; and
- the activities to ensure personnel are aware of the relevance of their duties and how they affect safe drinking water.

**2. Definitions**

*Competence* – the combination of observable and measurable knowledge, skills, and abilities which are required for a person to carry out assigned responsibilities

*Operations Management* – refers to the Senior Operations Manager and/or Operations Manager that directly oversees a facility's operations

*Operations Personnel* – employees of the drinking water system who perform various activities related to the compliance, operations and maintenance of the drinking water system that may directly affect drinking water quality

*Top Management* – a person, persons or a group of people at the highest management level within an operating authority that makes decisions respecting the QMS and recommendations to the Owner respecting the subject system or subject systems

**3. Procedure**

3.1 The following table presents the minimum competencies required by operations personnel.

Position	Required Minimum Competencies
Operations Management	<ul style="list-style-type: none"> <li>• Valid operator certification</li> <li>• Experience and/or training in managing/supervising drinking water system operations, maintenance, financial planning and administration</li> <li>• Training and/or experience related to drinking water system processes, principles and technologies</li> <li>• Training on OCWA's QEMS and the DWQMS</li> <li>• Training on relevant legislation, regulations, codes, policies, guidelines and procedures</li> <li>• Experience using computers and operational computerized systems</li> </ul>



Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-10  
 Rev Date: 2018 12 18  
 Rev No: 0  
 Pages: 2 of 5

## COMPETENCIES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Position	Required Minimum Competencies
Safety, Process & Compliance (SPC) Manager	<ul style="list-style-type: none"> <li>• Valid operator certification</li> <li>• Experience in providing technical support and leading/managing programs related to process control and compliant operations</li> <li>• Experience and/or training in conducting compliance audits, and management system audits</li> <li>• Experience and/or training in preparing and presenting informational and training material</li> <li>• Training on OCWA's QEMS and the DWQMS</li> <li>• Training on relevant legislation, regulations, codes, policies, guidelines and procedures</li> <li>• Experience using computers and operational computerized systems</li> </ul>
Senior Operator/Mechanic	<ul style="list-style-type: none"> <li>• Valid operator certification</li> <li>• Experience leading/directing operations personnel, and providing technical guidance to resolve operational issues</li> <li>• Training and experience in inspecting and monitoring drinking water system processes and performing/planning maintenance activities</li> <li>• Training on OCWA's QEMS and the DWQMS</li> <li>• Training on relevant legislation, regulations, codes, policies, guidelines and procedures</li> <li>• Experience using computers and operational computerized systems</li> </ul>
Operator/Mechanic	<ul style="list-style-type: none"> <li>• Valid operator certification</li> <li>• Training and/or experience in inspecting and monitoring drinking water system processes and performing/planning maintenance activities</li> <li>• Training on OCWA's QEMS and the DWQMS</li> <li>• Training on relevant legislation, regulations, codes, policies, guidelines and procedures</li> <li>• Experience using computers and operational computerized systems</li> </ul>
Mechanic	<ul style="list-style-type: none"> <li>• Millwright and/or other trades certificates</li> <li>• Experience in maintaining and repairing equipment and structures and in planning and scheduling maintenance and repair tasks</li> <li>• Training and/or experience related to drinking water system processes</li> <li>• Training on OCWA's QEMS and the DWQMS</li> <li>• Training on relevant legislation, regulations, codes, policies, guidelines and procedures</li> <li>• Experience using computers and operational computerized systems</li> </ul>
Process & Compliance Technician (PCT)	<ul style="list-style-type: none"> <li>• Valid operator certification</li> <li>• Experience and/or training in resolving/addressing compliance issues for drinking water systems</li> <li>• Experience and/or training in monitoring, assessing and reporting on facility performance against legal requirements and corporate goals</li> <li>• Experience and/or training in preparing and presenting informational and training material</li> </ul>



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-10  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 3 of 5

**COMPETENCIES**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Position	Required Minimum Competencies
	<ul style="list-style-type: none"> <li>• Experience in conducting management system audits or internal auditor education/training</li> <li>• Training on OCWA's QEMS and the DWQMS</li> <li>• Training on relevant legislation, regulations, codes, policies, guidelines and procedures</li> <li>• Experience using computers and operational computerized systems</li> </ul>
Instrumentation Technician	<ul style="list-style-type: none"> <li>• Valid operator certification</li> <li>• Experience and/or training in monitoring, programming, installing and troubleshooting network, hardware, software and instrumentation</li> <li>• Experience and/or training in drinking water system processes, design, instrumentation, process control and automation systems</li> <li>• Training on OCWA's QEMS and the DWQMS</li> <li>• Training on relevant legislation, regulations, codes, policies, guidelines and procedures</li> <li>• Experience using computers and operational computerized systems</li> </ul>

3.2 The following table presents the minimum competencies required by staff that provide administrative support to operations personnel.

Position	Required Minimum Competencies
Data Clerk	<ul style="list-style-type: none"> <li>• Experience and/or training related to procurement and business administration practices</li> <li>• Awareness of OCWA's QEMS and the DWQMS</li> <li>• Awareness of relevant legislation, regulations, codes, policies, guidelines and procedures</li> <li>• Experience using computers</li> </ul>

3.3 OCWA's recruiting and hiring practices follow those of the Ontario Public Service (OPS). As part of the OPS, minimum competencies, which include education, skills, knowledge and experience requirements, are established when designing the job description for a particular position. As part of the recruitment process, competencies are then evaluated against the job description. Based on this evaluation, the hiring manager selects and assigns personnel for specific duties.

3.4 OCWA's Operational Training Program aims to:

- Develop the skills and increase the knowledge of staff and management;
- Provide staff with information and access to resources that can assist them in performing their duties; and
- Assist OCWA certified operators in meeting the legislative and regulatory requirements with respect to training.



## OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-10  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 4 of 5

### COMPETENCIES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

- 3.5 The Program consists of Director Approved, continuing education and on-the-job training and is delivered using a combination of methods (e.g., traditional classroom courses, e-learning/webinars and custom/program-based courses/sessions). A formal evaluation process is in place for all sessions under the Operational Training Program and is a critical part of the Program's continual improvement.
- 3.6 Awareness of OCWA's QEMS is promoted during the orientation of new staff, at facility/cluster/regional hub level training sessions and meetings and through OCWA's Environmental Compliance 101 (EC 101) course. All new staff are required to complete the EC 101 course within their first year of joining OCWA. The purpose of the EC 101 course is to ensure staff are aware of applicable legislative and regulatory requirements, to promote awareness of OCWA's QEMS and to reinforce their roles and responsibilities under OCWA's QEMS.
- 3.7 Staff are also required to complete the mandatory environmental and health and safety compliance training listed in OCWA's Mandatory Compliance Training Requirements document, based on their position and/or the duties they perform. This list is available on OCWA's intranet.
- 3.8 Operations personnel also receive site-specific training/instruction on relevant operational and emergency response procedures to ensure effective operational control of processes and equipment which may impact the safety and quality of drinking water.
- 3.9 As part of OCWA's annual Performance Planning and Review (PPR) process, employee performance is evaluated against their job expectations. Professional development opportunities and training needs (which could include formalized courses as well as site-specific on-the-job training or job shadowing/mentoring) are identified as part of this process (and on an ongoing basis). In addition to this process, OCWA employees may at any time request training from either internal or external providers by obtaining approval from their Manager.
- 3.10 Certified drinking water operators are responsible for completing the required number of training hours in order to renew their certificates based on the highest class of drinking water subsystem they operate. They are also responsible for completing mandatory courses required by *Safe Drinking Water Act* (SDWA) O. Reg. 128/04 Certification of Drinking Water System Operators and Water Quality Analysts. The Operations Management takes reasonable steps to ensure that every operator has the opportunity to attend training to meet the requirements.
- 3.11 It is the responsibility of operations personnel to ensure Operations Management are aware of any change to the status/classification of their drinking water operator certificate(s), the validity of their driver's licence (required to hold at a minimum a Class G license which is initially verified upon hire) and/or the validity of any other required certificates/qualifications.





**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-10  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 5 of 5

**COMPETENCIES**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

3.12 Individual OCWA employee training records are maintained and tracked using a computerized system, the Training Summary database, which is administrated by OCWA's Training Department.

**4. Related Documents**

- OCWA's Mandatory Compliance Training list (OCWA intranet)
- OCWA's Training Resources (OCWA Intranet)
- OCWA's Training Summary Database
- Performance Planning and Review (PPR) Database
- OP-5 Document and Records Control

**5. Revision History**

Date	Revision #	Reason for Revision
2018 12 18	0	Procedure issued – Information within OP-10 (s. 3) was originally set out in main body of the Smooth Rock Falls Drinking Water System Operational Plan (revision 5, dated July 28, 2016). New Purpose, Definitions, Procedure, Related Documents and separate Revision History sections. Added definitions for Operations Management and Operations Personnel and throughout procedure replaced 'Senior Operations Manager' references with 'Operations Management'. Modified table in procedure (s. 3.1 and s. 3.2): removed/revised non-measurable competencies, added the word 'minimum' to competencies; removed 'Valid Class G Driver's License' listed under individual positions and referenced in s. 3.11; added competencies for SPC Manager and Data Clerk and merged competencies for Senior Operations Manager and Operations Manager under Operations Management. Updated training sections (s. 3.4 to s. 3.7) to reference new Environmental 101 course, Mandatory Compliance Training list and removed specific references to Orientation Training Program. Added s. 3.11 related to ensuring operators make Operations Management aware of changes to operator certification and other certificates/licenses. Other minor changes to wording.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-11  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 1 of 3

## PERSONNEL COVERAGE

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe the procedure for ensuring that sufficient and competent personnel are available for duties that directly affect drinking water quality at the Smooth Rock Falls Drinking Water System.

### 2. Definitions

*Competency* – an integrated set of requisite skills and knowledge that enables an individual to effectively perform the activities of a given occupation \*

*Essential Services* – services that are necessary to enable the employer to prevent,

- (a) danger to life, health or safety,
- (b) the destruction or serious deterioration of machinery, equipment or premises,
- (c) serious environmental damage, or
- (d) disruption of the administration of the courts or of legislative drafting.

(*Crown Employees Collective Bargaining Act*, 1993)

### 3. Procedure

3.1 Operations Management ensures that personnel meeting the competencies identified in OP-10 Competencies are available for duties that directly affect drinking water quality.

3.2 The Smooth Rock Falls Drinking Water System is a manned facility. OCWA operations personnel routinely visit Monday to Friday (except statutory holidays unless required). On weekends it is visited as required. An operator is available 24 hours a day, 7 days a week by an alarm system.

3.3 Operations personnel are assigned to act as and fulfill the duties of Overall Responsible Operator (ORO) and Operator-in-Charge (OIC) in accordance with SDWA O. Reg. 128/04.

A properly certified operator is designated as ORO. When the ORO is unavailable, the alternate is designated as the ORO and is recorded as such in the facility logbook (refer to the ORO Letter).

The designated OIC for each shift is recorded in the facility logbook.

3.4 The Senior Operations Manager (or designate) assigns an on-call operator for the time that the facility is un-staffed (i.e., evenings, weekends and Statutory Holidays). The on-call shift rotates every Tuesday morning at 07:30. The on-call schedule is

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\* Based on the 2005 *National Occupational Guidelines for Canadian Water and Wastewater Operators* and International Board of Standards for Training, Performance and Instruction



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-11  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 2 of 3

## PERSONNEL COVERAGE

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

maintained by the Team Lead and is available to on-call operators in the Microsoft Outlook shared calendar.

- 3.5 The on-call operator conducts an inspection of the facility process at least once per day during the weekends and Statutory Holidays either on-site or via OCWA's remote monitoring system. Details of the inspection are recorded in the facility logbook and/or round sheets.
- 3.6 The alarm system auto dialer is programmed to contact the operator on-call. The operator on-call is responsible for responding to the alarm within a reasonable timeframe. If the nature of the alarm requires additional staff, the on-call operator can request assistance from any of the other certified operators. The on-call operator records details of the call-in in the facility logbook and OCWA operators also record details in OCWA's Workplace Management System (WMS/Maximo).
- 3.7 The Senior Operator or Operations Management is responsible for approving vacation time for their staff in a manner which ensures sufficient personnel are available for the performance of normal operating duties.
- 3.8 OCWA's operations personnel are represented by the Ontario Public Service Employees Union (OPSEU). In the event of a labour disruption, Operations Management, together with the union, identifies operations personnel to provide "essential services" required to operate the facility so that the quality of drinking water is not compromised in any way.
- 3.9 A contingency plan for Critical Shortage of Staff is included in the Facility Emergency Plan. This plan provides direction in the event that there is a severe shortage of operations personnel due to sickness (e.g., pandemic flu) or other unusual situations.

#### 4. Related Documents

Call-In Reports (WMS)  
Critical Shortage of Staff Contingency Plan (Facility Emergency Plan)  
Facility Logbook  
Facility Round Sheets  
On-Call Schedule  
ORO Letter  
Vacation Schedule  
OP-10 Competencies

#### 5. Revision History

Date	Revision #	Reason for Revision
2009 10 30	0	Procedure issued



Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-11  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 3 of 3

## PERSONNEL COVERAGE

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Date	Revision #	Reason for Revision
2012 02 03	1	Procedure 5.9 was added to reference contingency planning for Critical Shortage of Staff
2013 01 21	2	Update position titles
2013 08 08	3	On-call schedule now rotates on Tuesdays, facility is visited Monday to Friday, revised step 5.2 to more accurately reflect. Public Works staff schedule for checking the distribution system.
2018 12 18	4	QP-03 procedure renamed OP-11. Removed Scope and Responsibilities sections. Other minor edits in wording.





# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-12  
Rev Date: 2018 12 18  
Rev No: 5  
Pages: 1 of 4

## COMMUNICATIONS

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe the procedure for facility level internal and external QEMS-related communications between Top Management and:

- OCWA staff;
- the Owner;
- essential suppliers and service providers (as identified in OP-13); and
- the public.

### 2. Definitions

*Operations Management* – refers to the Senior Operations Manager and/or Operations Manager that directly oversees a facility's operations

*Operations Personnel* – employees of the drinking water system who perform various activities related to the compliance, operations and maintenance of the drinking water system that may directly affect drinking water quality.

### 3. Procedure

3.1 Operations Management and the QEMS Representative are responsible for identifying and coordinating any site-specific communications in relation to the status/development of the facility's QEMS.

3.2 Internal and external communication responsibilities and reporting requirements for emergency situations are set out under OCWA's Emergency Management Program (i.e., Facility Emergency Plan and OCWA's Emergency Response Plan). Refer to OP-18 Emergency Management for more information.

3.3 Communication with OCWA staff:

3.3.1 Within the first year of hire, all staff are required to complete the Environmental Compliance 101 (EC101) course. The objective of the EC 101 course is to ensure that staff are aware of applicable legislative and regulatory requirements and of OCWA's QEMS and to reinforce their roles and responsibilities under OCWA's QEMS.

3.3.2 Operations Management are responsible for ensuring operations personnel receive site-specific training on the Operational Plan, the organizational structure for the facility including the roles and responsibilities and authorities (outlined in OP-09 Organizational Structure, Roles, Responsibilities and Authorities), QEMS Procedures and other related operating instructions and procedures as part of the orientation process and on an on-going basis as required.



## OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-12  
Rev Date: 2018 12 18  
Rev No: 5  
Pages: 2 of 4

### COMMUNICATIONS

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

- 3.3.3 The Safety, Process and Compliance (SPC) Manager is responsible for ensuring training is provided for the Regional Hub (in consultation with Operations Management as required) on applicable legislative and regulatory requirements and the QEMS.
- 3.3.4 The QEMS Representative assists Operations Management and/or the SPC Manager in the coordination/delivery of training as required.
- 3.3.5 Revisions to the QEMS and associated documentation are communicated as per OP-05 Document and Records Control.
- 3.3.6 The QEMS Policy is available to all OCWA personnel through OCWA's intranet and as outlined in 3.6.2 of this procedure.
- 3.3.7 Operations personnel are responsible for identifying potential hazards at the facility that could affect the environmental and/or public health, and communicating these to Operations Management. They may also recommend changes be made to improve the facility's QEMS by making a request to the QEMS Representative (as per OP-05).
- 3.3.8 The QEMS Representative is responsible for ensuring that the Operations Management and the SPC Manager are informed regarding the compliance/quality status of the facility and QEMS implementation and any need for improved processes/procedures at the cluster/facility level.
- 3.3.9 The SPC Manager reports to the Regional Hub Manager on the compliance status, the QEMS performance and effectiveness, any need for improvement and on issues that may have Agency-wide significance. Operations Management reports to the Regional Hub Manager on facility operational performance.

#### 3.4 Communication with the Owner:

- 3.4.1 The Regional Hub Manager, Operations Management and SPC Manager ensures that the Owner is provided with QEMS updates and that they are kept informed of the status of the facility's operational and compliance performance during regularly scheduled meetings and/or through electronic and/or verbal communications. The QEMS Representative/PCT assists in the coordination of these meetings and with communicating the updates as directed.
- 3.4.2 The continuing suitability, adequacy and effectiveness of OCWA's QEMS are communicated to the Owner as part of the Management Review process (refer to OP-20 Management Review).

#### 3.5 Communications with Essential Suppliers and Service Providers:



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-12  
Rev Date: 2018 12 18  
Rev No: 5  
Pages: 3 of 4

## COMMUNICATIONS

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

3.5.1 Communication requirements to ensure essential suppliers and service providers understand the relevant OCWA QEMS policies, procedures and expectations are described in OP-13 Essential Supplies and Services.

### 3.6 Communication with the Public:

3.6.1 Media enquiries must be directed to the facility's designated media spokesperson as identified in the Facility Emergency Plan. The media spokesperson coordinates with local and corporate personnel (as appropriate) and the Owner in responding to media enquiries.

3.6.2 OCWA's QEMS and QEMS Policy are communicated to the public through OCWA's public website. The QEMS Policy is also posted at the Smooth Rock Falls Water Treatment Plant.

3.6.3 Facility tours of interested parties must be approved in advance by the Owner. A record of any tour is made in the facility logbook.

3.6.4 All complaints, whether received from the consumer, the community or other interested parties, are documented on a Community Complaint form. As appropriate, the Operations Management or the Senior Operator ensures that the Owner is informed of the complaint and/or an action is developed to address the issue in a timely manner. The QEMS Representative ensures that consumer feedback is included for discussion at the Management Review.

## 4. Related Documents

Community Complaint Form  
Emergency Response Plan  
Facility Emergency Plan  
OP-05 Document and Records Control  
OP-09 Organizational Structure, Roles, Responsibilities and Authorities  
OP-13 Essential Supplies and Services  
OP-18 Emergency Management  
OP-20 Management Review

## 5. Revision History

Date	Revision	Reason for Revision
2009-10-30	0	Procedure issued
2012-02-03	1	Correction of some employee titles and update to Procedure 5.2 to include information how revisions are communicated
2013-01-21	2	Update position titles and change system reference from a treatment system to the drinking water system, which now includes the distribution system



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-12  
Rev Date: 2018 12 18  
Rev No: 5  
Pages: 4 of 4

## COMMUNICATIONS

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Date	Revision	Reason for Revision
2016 07 28	3	Added Client Reports to the Related Documents section
2017 08 31	4	In step 5.2 of the procedure it states that “upon hire, OCWA personnel are scheduled to attend the Environmental Compliance Course which provides general awareness training on OCWA’s QEMS”. This statement was changed to read “As part of the orientation process, OCWA personnel are scheduled to attend training sessions which provides a general understanding and awareness of environmental compliance and OCWA’s QEMS.”
2018 12 18	5	QP-04 procedure renamed OP-12. Removed Scope and Responsibilities sections. Added definitions for Operations Management and Operations Personnel. Reordered and created separate sections to clarify communications to each of the 4 parties. Clarified suppliers were those listed as essential as per Element 13 (as per DWQMS v. 2.0) and replaced references to Senior Operations Manager with ‘Operations Management’. Updated training sections for OCWA personnel (s. 3.3.1 to s. 3.3.4) to reference new Environmental Compliance 101 course completed within first year of hire and to outline how training is coordinated between SPC Manager/Operations Management, and QEMS Representative. Included sections on R&Rs for performance reporting within OCWA (s. 3.3.7 to s. 3.3.9) and to Client (3.4.1). Replaced identification of media spokesperson (s. 3.6.1) with ‘as identified in Facility Emergency Plan’. Added reference to site-specific records/documents used for recording tours (s. 3.6.3). Other minor edits.





# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-13  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 1 of 3

## ESSENTIAL SUPPLIES AND SERVICES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe OCWA's procedures for procurement and for ensuring the quality of essential supplies and services.

### 2. Definitions

*Essential Supplies and Services* – supplies and services deemed to be critical to the delivery of safe drinking water

### 3. Procedure

3.1 Essential supplies and services for the Smooth Rock Falls Drinking Water System are contained in the Facility Emergency Plan on the Essential Supplies and Services List. The list is reviewed at least once every calendar year by the QEMS Representative and updated as required.

3.2 Purchasing is conducted in accordance with OCWA's Corporate Procurement and Administration policies, procedures and guidelines, which are adopted from those of the Ontario Public Service.

Purchases of capital equipment are subject to formal approval by the facility's owner.

3.3 As part of the corporate procurement process, potential suppliers/service providers are informed of relevant aspects of OCWA's QEMS through the tendering process and through specific terms and conditions set out in our agreements and purchase orders. Essential suppliers and service providers (including those contracted locally) are sent a letter that provides an overview of the relevant aspects of the QEMS.

3.4 Contractors are selected based on their qualifications and ability to meet the facility's needs without compromising operational performance and compliance with applicable legislation and regulations.

Contracted personnel including suppliers may be requested or required to participate in additional relevant training/orientation activities to ensure conformance with facility procedures and to become familiar with OCWA workplaces.

If necessary, appropriate control measures are implemented while contracted work is being carried out and communicated to all relevant parties to minimize the risk to the integrity of the drinking water system and the environment.

3.5 All third-party drinking water testing services are provided by accredited and licensed laboratories. The Ministry of the Environment, Conservation and Parks (MECP) has agreement with The Canadian Association for Laboratory Accreditation (CALA) for accreditation of laboratories testing drinking water. The QEMS Representative is



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-13  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 2 of 3

## ESSENTIAL SUPPLIES AND SERVICES

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

responsible for notifying the MECP of any change to the drinking water testing services being utilized.

- 3.6 Internal verification and calibration activities (e.g. chlorine analyzer, turbidimeter, flowmeters, etc.) are conducted by operations personnel in accordance with equipment manuals and/or procedures (Refer to OP-17 Measurement Recording Equipment Calibration and Maintenance).
- 3.7 External calibration activities, if required are conducted by qualified third-party providers. Qualifications of the service provider are verified during the procurement process. The service provider is responsible for providing a record/certificate of all calibrations conducted.
- 3.8 Chemicals purchased for use in the drinking water treatment process must meet AWWA Standards and be ANSI/NSF certified as per the Municipal Drinking Water Licence (MDWL).
- 3.9 The facility orders and receives ongoing deliveries of chemicals to satisfy current short-term needs based on processing volumes and storage capacities. Incoming chemical orders are verified by reviewing the manifest or invoice in order to confirm that the product received is the product ordered.
- 3.10 Process components/equipment provided by the supplier must meet applicable regulatory requirements and industry standards for use in drinking water systems prior to their installation.

#### 4. Related Documents

ANSI/NSF Documentation  
AWWA Standards  
Calibration Certificates/Records  
Essential Supplies and Services List  
Municipal Drinking Water Licence (MDWL)  
OP-17 Measurement Recording Equipment Calibration and Maintenance

#### 5. Revision History

Date	Revision #	Reason for Revision
2009 10 30	0	Procedure issued
2012 02 03	1	Addition of Procedure 5.3 clarifying how suppliers are informed of relevant aspects of OCWA's QEMS
2013 01 21	2	Updated position titles and changed facility title to reflect the change in operating authority for both water treatment and distribution systems
2016 10 19	3	Updated 5.7 and 5.9 to refer the requirements of Section 14.0 "Chemicals



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-13  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 3 of 3

**ESSENTIAL SUPPLIES AND SERVICES**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Date	Revision #	Reason for Revision
2018 12 18	4	and Materials” of the Municipal Drinking Water Licence QP-05 procedure renamed OP-13. Removed Scope and Responsibilities sections. Changes to wording to provide clarification on ensuring quality of essential supplies and services (s. 3.5, 3.6, 3.7 and 3.9).





# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-14  
Rev Date: 2018 10 19  
Rev No: 3  
Pages: 1 of 2

## REVIEW AND PROVISION OF INFRASTRUCTURE

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe OCWA's procedure for reviewing the adequacy of infrastructure necessary to operate and maintain the Smooth Rock Falls Drinking Water System.

### 2. Definitions

*Infrastructure* – the set of interconnected structural elements that provide the framework for supporting the operation of the drinking water system, including buildings, workspace, process equipment, hardware, software and supporting services, such as transport or communication

### 3. Procedure

3.1 At least once every calendar year, Operations Management in conjunction with operations personnel (Senior Operator, PCT, operators, mechanics and instrumentation technicians) conducts a review of the drinking water system's infrastructure to assess its adequacy for the operation and maintenance of the system. Operations personnel assist with identifying the need for infrastructure repairs, replacements or alterations and with prioritizing each identified item. Documents and records that are reviewed may include:

- Maintenance records
- Call-in reports
- Adverse Water Quality Incidents (AWQIs) or other incidents
- Health & Safety Inspections
- MECP Inspection Reports
- QEMS Audit Reports

3.2 The outcomes of the risk assessment documented as per OP-08 are considered as part of this review.

3.3 The output of the review is a 5 year rolling Recommended Capital and Major Maintenance Report to assist the Owner and OCWA with planning infrastructure needs for the short and long-term. A letter, summarizing capital works recommendations and estimated expenditures for the upcoming year, is submitted to the Owner for review and approval. A capital letter is submitted, at least once every calendar year by Operations Management.

3.4 The final approved capital items form the long term forecast for any major infrastructure maintenance, rehabilitation and renewal activities as per OP-15.

3.5 Operations Management ensures that results of this review are considered during the Management Review process (OP-20).



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-14  
Rev Date: 2018 10 19  
Rev No: 3  
Pages: 2 of 2

**REVIEW AND PROVISION OF INFRASTRUCTURE**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

**4. Related Documents**

Capital and Major Maintenance Recommendations Report  
Capital Letter & Acknowledgement/Approval from the Owner  
Management Review Minutes  
OP-08 Risk Assessment Outcomes  
OP-15 Infrastructure Maintenance, Rehabilitation and Renewal  
OP-20 Management Review

**5. Revision History**

Date	Revision #	Reason for Revision
2009 10 30	0	Procedure issued
2012 02 03	1	Revised to include the position of Process Compliance Manager
2013 01 21	2	Updated to include new position titles, combined the water treatment and distribution system under one operating authority
2018 12 18	3	QP-06 procedure renamed OP-14. Removed Scope and Responsibilities sections. Replaced 'once every 12 months' with 'once every calendar year' (s. 3.1) to reflect wording in DWQMS v. 2.0. Added s. 3.2 to consider the outcomes of the risk assessment under Element 8 during the review to reflect wording in DWQMS v. 2.0. Changes to wording to provide clarification on who is required to attend the review and what documents and records may be considered during the review (s. 3.1). Linked the procedure with OP-15 in terms of documenting a long-term forecast (s. 3.3 and s. 3.4).



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-15  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 1 of 3

## INFRASTRUCTURE MAINTENANCE, REHABILITATION AND RENEWAL

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe OCWA's infrastructure maintenance, rehabilitation and renewal program for the Smooth Rock Falls Drinking Water System

### 2. Definitions

*Infrastructure* – the set of interconnected structural elements that provide the framework for supporting the operation of the drinking water system, including buildings, workspace, process equipment, hardware, software and supporting services, such as transport or communication

*Rehabilitation* – the process of repairing or refurbishing an infrastructure element.

*Renewal* – the process of replacing the infrastructure elements with new elements.

### 3. Procedure

3.1 OCWA, under contract with the Owner, maintains a computerized Work Management System (WMS) to manage maintenance, rehabilitation and renewal of infrastructure for which it is operationally responsible. The major components of the WMS consist of planned maintenance, unplanned maintenance, rehabilitation, renewal and program monitoring and reporting.

#### 3.1.1 Planned Maintenance

Routine planned maintenance activities include:

- Inspect, adjust and calibrate process control equipment to ensure proper operation of water systems, pumps, chemical feeders, and all other equipment installed at the facilities.
- Inspect reservoir
- Perform routine maintenance duties to equipment including checking machinery and electrical equipment when required.
- Perform routine maintenance of the distribution system (flushing and valve cycling)
- Maintain an inventory of all equipment
- Maintain accurate records of work conducted, activities, and achievements.

Planned maintenance activities are scheduled in the WMS that allows the user to:

- Enter detailed asset information;
- Generate and process work orders;
- Access maintenance and inspection procedures;
- Plan preventive maintenance and inspection work;
- Plan, schedule and document all asset related tasks and activities; and



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-15  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 2 of 3

## INFRASTRUCTURE MAINTENANCE, REHABILITATION AND RENEWAL

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

- Access maintenance records and asset histories.

Planned maintenance activities are communicated to the person responsible for completing the task through the issuance of WMS work orders. Work orders are automatically generated on a daily, weekly, monthly, quarterly and annual schedule as determined based on manufacturer's recommendations and site specific operational and maintenance needs and are assigned directly to the appropriate operations personnel. This schedule is set up by the Senior Operator. Work orders are completed and electronically entered into WMS by the person responsible for completing the task. Records of these activities are maintained as per OP-05 Document and Records Control.

The Senior Operator maintains the inventory of equipment in WMS and ensures that appropriate maintenance plans are in place. Maintenance plans are developed according to the manufacturer's instructions, regulatory requirements, industry standards, and/or client service requirements. Equipment Operation and Maintenance (O&M) manuals are accessible to operations personnel at the locations specified in OP-05 Document and Records Control.

### 3.1.2 Unplanned Maintenance

Unplanned maintenance is conducted as required. All unplanned maintenance activities are authorized by the Operations Management. Unplanned maintenance activities are recorded in the facility's logbook and as corrective/emergency work order and are entered into WMS by the person responsible for completing the unplanned maintenance activity.

### 3.1.3 Rehabilitation and Renewal

Rehabilitation and renewal activities including capital upgrades (major infrastructure maintenance) are determined at least once every calendar year in consultation with Operations Management and the Owner. A list of required replacement or desired new equipment is compiled and prioritized by Operations Management in conjunction with operations personnel and is presented to the Owner for review and comment. All major expenditures require the approval of the Owner. In addition to the short-term facility needs (i.e. current year), the Capital and Major Maintenance Recommendations Report also provides a long-term (i.e. rolling 5-year) list of major maintenance recommendations. (Refer to OP-14 Review and Provision of Infrastructure).

### 3.1.4 Program Monitoring and Reporting

Maintenance needs for the facility are determined through review of manufacturer's instructions, regulatory requirements, industry standards, and/or client service requirements and are communicated by means of work orders. Additionally, Operations Management and operations personnel (Senior



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-15  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 3 of 3

**INFRASTRUCTURE MAINTENANCE, REHABILITATION AND RENEWAL**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Operator, PCT, operators, mechanics and instrumentation technicians) conduct a review of the drinking water system's infrastructure to assess its adequacy for the operation and maintenance of the system. (Refer to OP-14 Review and Provision of Infrastructure).

To assist in monitoring the effectiveness of the program Operations Management (or designate) are provided monthly summary reports which are automatically generated and emailed from WMS.

3.2 OCWA's infrastructure maintenance, rehabilitation and renewal program is initially communicated to the Owner through the operating agreement. OCWA's program is communicated to the Owner on an on-going basis through operations reports and at a minimum once every calendar year through submission of the capital letter and the results of the Management Review.

**4. Related Documents**

Capital and Major Maintenance Recommendations Report  
Capital Letter & Acknowledgement/Approval from the Owner  
Minutes of Management Review  
OP-05 Document and Records Control  
OP-14 Review and Provision of Infrastructure

**5. Revision History**

Date	Revision #	Reason for Revision
2018 12 18	0	Procedure issued – Information within OP-15 (s. 3) was originally set out in Appendix O of the Smooth Rock Falls Drinking Water System Operational Plan (last revision 5, dated July 28, 2016). New Purpose, Definitions, Procedure, Related Documents and separate Revision History sections. Added the requirement to ensure the long term forecast is reviewed at once every calendar year and to document a long term forecast (s. 3.1.3) to reflect in DWQMS v. 2.0. Minor wording updates to reflect OCWA's current WMS.





# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-16  
Rev Date: 2018 12 18  
Rev No: 5  
Pages: 1 of 4

## SAMPLING, TESTING AND MONITORING

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe the procedure for sampling, testing and monitoring for process control and finished drinking water quality.

### 2. Definitions

*Challenging Conditions* – any existing characteristic of the water source or event-driven fluctuations that impact the operational process as identified and listed under OP-06 Drinking Water System

### 3. Procedure

3.1 All sampling, monitoring and testing is conducted at a minimum in accordance with SDWA O. Reg. 170/03 and the facility's Municipal Drinking Water License (MDWL).

3.2 Sampling requirements for the facility are defined in the facility's sampling schedule which is available to operations personnel, at the location(s) noted in OP-05 Document and Records Control. The sampling schedule is maintained by the PCT and is updated as required.

3.3 Samples that are required to be tested by an accredited and licensed laboratory, are collected, handled and submitted according to the directions provided by the licensed laboratory(ies) that conducts the analysis. The laboratory(ies) used for this facility are listed in the Essential Supplies and Services List (within the Facility Emergency Plan (FEP)).

Electronic and/or hardcopy reports received from the laboratory are maintained as per OP-05 Document and Records Control. Analytical results from laboratory reports are uploaded into OCWA's Process Data Management system (PDM).

3.4 Continuous monitoring equipment is used to sample and test for the following parameters related to process control and finished drinking water quality:

- *pH – process, treated water,*
- *Turbidity – filter effluent (monoplant #1 and #2),*
- *Free chlorine residual – treated water*
- *Total chlorine residual – treated water to distribution*
- *Distribution pressure – monitored at water plant,*
- *Flow rates – raw water (monoplant #1 and #2), treated water,*
- *Levels – clearwell #1 and #2, tower*

Test results from continuous monitoring equipment are captured by OCWA's SCADA system and are reviewed by a certified operator in accordance with the requirements of SDWA O. Reg. 170/03. A Data Review Protocol and a Standard Operating



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-16  
Rev Date: 2018 12 18  
Rev No: 5  
Pages: 2 of 4

## SAMPLING, TESTING AND MONITORING

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Procedure for the Continuous Monitoring of Operational Parameters for Drinking Water Systems are available in the systems Operations Manual.

- 3.5 Adverse water quality incidents are responded to and reported as per procedures (SOPs) found in the Facility Emergency Plan Binder.
- 3.6 In-house process control activities are conducted on a regular basis by the certified operator(s) on duty and are as follows:

Operational Parameter	Location	Frequency
Alkalinity	Raw water Process water Treated water	Grab daily*
Aluminum Residual	Treated water	Grab daily*
Aluminum Sulphate Usage	Chemical room	Reading daily
Ammonium Sulphate Usage	Chemical room	Reading daily
Chlorine	Chemical room	Reading daily
Colour	Raw water Treated water	Grab daily*
Caustic Soda Usage	Chemical room	Reading daily
Free, Combined and Total Chlorine Residual	Treated water Distribution water (various locations)	Grab daily* Twice/week
pH	Raw water Process water Treated water	Grab daily*
Polymer	Chemical room	Reading daily
Soda Ash Usage	Chemical room	Reading daily
Temperature	Raw water	Grab daily*
Turbidity	Raw water Process water Treated water	Grab daily*

In-house samples are analyzed following approved laboratory procedures. The sampling results are recorded on a facility round sheet and are entered into the PDM system. Any required operational process adjustments are recorded in the facility log book.

- 3.7 Additional sampling, testing and monitoring activities related to the facility's most challenging conditions are captured in the existing in-house program as described above.
- 3.8 There are no relevant upstream sampling, testing and monitoring activities that take place for this facility/system.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-16  
Rev Date: 2018 12 18  
Rev No: 5  
Pages: 3 of 4

## SAMPLING, TESTING AND MONITORING

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

3.9 Sampling, testing and monitoring results are readily accessible to the Owner at the Smooth Rock Falls Water Treatment Plant and/or the Municipal Office.

Owners are provided operations reports which discusses regulatory results and operational issues. Owners are also provided with an annual summary of sampling, testing and monitoring results through the SDWA O. Reg. 170/03 Section 11 - Annual Report, Schedule 22 - Municipal Summary Report and through the Management Review process outlined in OP-20 Management Review.

In addition, updates regarding sampling, testing and monitoring activities are provided as per the operating agreement and during regular client meetings.

#### 4. Related Documents

- Annual Report (O. Reg. 170 Section 11)
- Continuous Monitoring of Operational Parameters for Drinking Water Systems SOP
- Data Review Protocol
- Facility Emergency Plan (FEP) Binder
- Facility Logbook
- Facility Round Sheets
- Laboratory Analysis Reports
- Laboratory Chain of Custody Forms
- Municipal Summary Report (O. Reg. 170 Schedule 22)
- Process Data Management System (PDM)
- Quarterly Operations Reports
- Reporting and Responding to Adverse Results (EEPs)
- Sampling Schedule
- OP-05 Document and Records Control
- OP-06 Drinking Water System
- OP-20 Management Review

#### 5. Revision History

Date	Revision	Reason for Revision
2009 10 30	0	Procedure issued
2011 01 10	1	Clarify that no sampling, monitoring or testing takes place in the Mattagami River and not just the system
2012 02 03	2	Addition of Process and Compliance Manager (3.0 Responsibility) and clarification of sampling under 5.0 Procedure
2013 01 21	3	Updated position titles, changed system title to reflect the combining of both systems under one operating authority
2016 07 28	4	Added Client Report to Related Documents
2018 12 18	5	QP-07 procedure renamed OP-16. Removed Scope and Responsibilities sections. Updated s. 3.1 to reference Municipal Drinking Water License and s. 3.2 to reference sampling calendar/plan and removed sampling



Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-16  
Rev Date: 2018 12 18  
Rev No: 5  
Pages: 4 of 4

## SAMPLING, TESTING AND MONITORING

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Date	Revision	Reason for Revision
		table. Expanded information related to accredited and licensed laboratories (s. 3.3). Removed pumping and static levels. Reordered some sections and other minor edits.





**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-17  
Rev Date: 2018 12 18  
Rev No: 3  
Pages: 1 of 2

**MEASUREMENT AND RECORDING EQUIPMENT CALIBRATION AND MAINTENANCE**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe the procedure for the calibration and/or verification and maintenance of measurement and recording equipment at the Smooth Rock Falls Drinking Water System

### 2. Definitions

None

### 3. Procedure

- 3.1 All measurement and recording equipment calibration and maintenance activities must be performed by appropriately trained and qualified personnel or by a qualified third-party calibration service provider (refer to OP-13 Essential Supplies and Services).
- 3.2 The Instrumentation Technician establishes and maintains a list of measurement and recording devices and associated calibration and/or verification schedules using the automated Work Management System (WMS). When a new device is installed, it is added to the WMS system by a primary user. The new device is tagged with a unique identification number and the maintenance schedule is set up. Work orders are then automatically generated as per the schedule (refer to OP-15 Infrastructure Maintenance, Rehabilitation and Renewal).
- 3.3 Details regarding the results of the calibration and/or verification are recorded within each individual work order generated by the WMS, and in the facility logbook.
- 3.4 Calibration and maintenance activities are carried out in accordance with procedures specified in the manufacturer's manual, instructions specified in WMS or OCWA's calibration procedures.
- 3.5 Standards, reagents and/or chemicals that may be utilized during calibration and/or verification and/or maintenance activities are verified before use to ensure they are not expired. Any expired standards, reagents and/or chemicals are appropriately disposed of and are replaced with new standards, reagents and/or chemicals as applicable.
- 3.6 Any measurement device which does not meet its specified performance requirements during calibration and/or verification must be removed from service (if practical) until repaired, replaced or successfully calibrated. The failure must be reported to Operations Management and ORO, as soon as possible so that immediate measures can be taken to ensure that drinking water quality has not been compromised by the malfunctioning device. Any actions taken as a result of the failure are recorded in the facility logbook and Instrumentation Calibration/Maintenance form. Operations Management or the PCT ensures that any notifications required by applicable legislation are completed and documented within the specified time period.



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-17  
Rev Date: 2018 12 18  
Rev No: 3  
Pages: 2 of 2

**MEASUREMENT AND RECORDING EQUIPMENT CALIBRATION AND MAINTENANCE**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

3.7 Calibration and maintenance records and maintenance/equipment manuals are maintained as per OP-05 Document and Records Control.

**4. Related Documents**

- Calibration/Maintenance Records
- Facility Logbook
- Maintenance/Equipment Manuals
- WMS Records
- OP-05 Document and Records Control
- OP-13 Essential Supplies and Services
- OP-15 Infrastructure Maintenance, Rehabilitation and Renewal

**5. Revision History**

Date	Revision #	Reason for Revision
2009 10 30	0	Procedure issued
2012 02 03	1	Revised to include proper title for Process Compliance Manager
2013 01 21	2	Updated position titles, changed facility title to reflect the combination of treatment and distribution systems under one operating authority
2018 12 18	3	QP-08 procedure renamed OP-17. Removed Scope and Responsibilities sections. Added s. 3.3 to clarify how calibration and/or verification activities are documented. Added s. 3.5 to include how standards, reagents and/or chemicals are verified before use to ensure they are not expired. Other minor edits.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-18  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 1 of 4

## EMERGENCY MANAGEMENT

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe the procedure for maintaining a state of emergency preparedness at the facility level under OCWA's Emergency Management Program.

### 2. Definitions

*Emergency Response Plan (ERP)* – a corporate-level emergency preparedness plan for responding to and supporting serious (Level 3) operations emergencies

*Facility Emergency Plan (FEP)* – a facility-level emergency preparedness plan for responding to and recovering from operations emergencies

*Operations Management* – refers to the Senior Operations Manager and/or Operations Manager that directly oversees a facility's operations

### 3. Procedure

3.1 The Facility Emergency Plan (FEP) is the corporate standard for emergency management at OCWA-operated facilities. The FEP supports the facility-level response to and recovery from Level 1, 2 and 3 events related to water and wastewater operations and directly links to the corporate-level Emergency Response Plan (ERP) for management of Level 3 events that require corporate support. Operations Management is responsible for establishing a site-specific FEP that meets the corporate standard for this drinking water system.

3.2 OCWA recognizes three levels of events:

**Level 1** is an event that can be handled entirely by plant staff and regular contractors. The event and the actions taken to resolve it (and to prevent a reoccurrence, if possible) are then included in regular reporting (both internally and externally). Examples may include response to an operational alarm, first aid incident, small on-site spill, or a process upset that can be easily brought under control.

**Level 2** is an event that is more serious and requires immediate notification of others (regulator, owner). Examples may include minor basement flooding, injury to staff that requires medical attention, or a spill that causes or is likely to cause localized, off-site adverse effects. If the event reaches this level, the instructions indicate the need to contact the Safety, Process and Compliance Manager and/or Regional Hub Manager.

**Level 3** is an actual or potential situation that will likely require significant additional resources and/or threatens continued operations. It may require corporate-level support including activation of the OCWA Action Group and opening of an Emergency Operations Centre (EOC) as described in the corporate ERP. Level 3 events usually



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-18  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 2 of 4

## EMERGENCY MANAGEMENT

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

involve intervention from outside organizations (client, emergency responders, Ministry of the Environment and Climate Change, media, etc.). Examples may include:

- Disruption of service/inability to meet demand;
- Critical injury including loss of life;
- Breach of security that is a threat to public health;
- Intense media attention;
- Community emergency affecting water supply/treatment;
- Declared pandemic; or
- Catastrophic failure that could impact public health or the environment or cause significant property damage.

3.3 Potential emergency situations or service interruptions identified for the Smooth Rock Falls Drinking Water System include:

- Unsafe Water
- Spill Response
- Critical Injury
- Critical Shortage of Staff
- Loss of Service
- Security Breach

3.4 The processes for responding to and recovering from each potential emergency situation/service disruption are documented within a site-specific contingency plan (CP). The CPs and related standard operating procedures (SOPs) are contained within the FEP.

3.5 OCWA's training requirements related to the FEP are as follows:

Training Topic	Training Provider	Type of Training	Frequency	Required For
Establishing and maintaining a FEP that meets the corporate standard	Safety, Process and Compliance Manager and/or Corporate Compliance (as required)	On-the-Job Practical	Upon hire and when changes are made to the corporate standard*	PCTs (or others identified by the Operations Management)
Contents of the site-specific FEP	Facility Level (coordinated by QEMS Representative)	On-the-Job Practical	Upon hire and when changes to the FEP are made*	All operations personnel with responsibilities for responding to an emergency

\*Note: Changes to the corporate standard or site-specific FEP may only require the change to be communicated to Operations for implementation. Therefore, not all changes will require training.

3.6 At least one CP must be tested each calendar year and each CP must be reviewed at least once in a five-calendar year period. The reviews and tests are recorded on the FEP-01 Contingency Plan Review/Test Summary Form. This record includes the outcomes of the review/test, and identifies any opportunities for improvement and actions taken. A scheduled test of a CP may be regarded as a review of that particular





# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-18  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 3 of 4

## EMERGENCY MANAGEMENT

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

CP as long as the outcomes are evaluated using the FEP-01 form. A CP-related response to an actual event may also be considered a review or a test. A review of the incident including lessons learned should be recorded on FEP-01 following the resolution of the actual event, along with any opportunities for improvement/actions identified.

- 3.7 Revisions to the CPs, SOPs and other FEP documents are made (as necessary) following a review, test, actual event or other significant change (e.g., changes in regulatory requirements, corporate policy or operational processes and/or equipment, etc.). Results of the emergency response testing and any opportunities for improvement/actions identified are considered during the Management Review (OP-20).
- 3.8 Roles and responsibilities for emergency management at OCWA-operated facilities are set out in the FEP. Specific roles and responsibilities related to a particular emergency situation or service interruption (including those of the Owner where applicable) are set out in the relevant site-specific CP. A general description of the respective responsibilities of the Owner and the operating authority in the event an emergency occurs is included in the service agreement with the Owner (as required by the *Safe Drinking Water Act*).
- 3.9 Where they exist, any relevant sections of the Municipal Emergency Response Plan (MERP) are included or referenced in the appendices section of the FEP. Measures specified in the MERP are incorporated into CPs where appropriate.
- 3.10 An emergency contact list in conjunction with the essential supplies and services list is contained within the FEP and is reviewed/updated at least once per calendar year. An emergency communications protocol is contained within the FEP. Specific notification requirements during emergency situations or service interruptions are set out in the individual CPs and in the ERP.

#### 4. Related Documents

- Corporate Emergency Response Plan
- Emergency Contact List/Essential Supplies & Services List (Contacts section of FEP)
- Facility Emergency Plan
- FEP-01 Contingency Plan Review/Test Summary Form
- Municipal Emergency Response Plan (as applicable)
- OP-20 Management Review

#### 5. Revision History

Date	Revision	Reason for Revision
2009 10 30	0	Procedure issued
2012 02 03	1	Corrected Process Compliance Manager's title



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-18  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 4 of 4

**EMERGENCY MANAGEMENT**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

<b>Date</b>	<b>Revision</b>	<b>Reason for Revision</b>
2013 01 21	2	Updated position titles, changed the facility title to drinking water system to reflect the combination of treatment and distribution systems under one operating authority
2016 07 28	3	Updated to corporate template
2018 12 18	4	QP-09 procedure renamed OP-18. Removed Scope and Responsibilities sections and reordered some sections. Added definition 'Operations Management'. Throughout procedure replaced 'Senior Operations Manager' references with 'Operations Management'. Removed references to 'OCWA's Approach to Facility Emergency Planning' document throughout procedure and referenced FEP instead. Aligned wording for level 1, 2 & 3 events (s. 3.2) with wording in 'OCWA's Emergency Response Plan'. Updated training section to include role of SPC Manager (s. 3.5) and expanded testing/review section specifically to clarify how an actual test is documented (s. 3.6). Other minor edits.





# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-19  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 1 of 5

## INTERNAL QEMS AUDITS

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe the procedure for conducting internal audits at the facility level that evaluate the conformance of OCWA's Quality & Environmental Management System (QEMS) to the requirements of the Drinking Water Quality Management Standard (DWQMS).

This procedure applies to Internal QEMS Audits conducted at the Smooth Rock Falls Drinking Water System for the purpose of meeting the DWQMS requirements for internal audits.

Note: This procedure does not apply to internal compliance audits conducted in accordance with OCWA's Internal Audit Program.

### 2. Definitions

*Audit Team* – one or more Internal Auditors conducting an audit

*Internal Auditor* – an individual selected to conduct an Internal QEMS Audit

*Internal QEMS Audit* – a systematic and documented internal verification process that involves objectively obtaining and evaluating documents and processes to determine whether a quality management system conforms to the requirements of the DWQMS

*Lead Auditor* – Internal Auditor responsible for leading an Audit Team

*Non-conformance* – non-fulfillment of a DWQMS requirement

*Objective Evidence* – verifiable information, records or statements of facts. Audit evidence is typically based on interviews, examination of documents, observations of activities and conditions, reviewing results of measurements and tests or other means. Information gathered through interviews should be verified by acquiring supporting information from independent sources

*Opportunity for Improvement (OFI)* – an observation about the QEMS that may, in the opinion of the Internal Auditor, offer an opportunity to improve the effectiveness of the system or prevent future problems; implementation of an OFI is optional

### 3. Procedure

#### 3.1 Audit Objectives, Scope and Criteria

3.1.1 In general, the objectives of an internal QEMS audit are:

- To evaluate conformance of the implemented QEMS to the requirements of the DWQMS;
- To identify non-conformances with the documented QEMS; and



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-19  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 2 of 5

## INTERNAL QEMS AUDITS

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

- To assess the effectiveness of the QEMS and assist in its continual improvement.

3.1.2 The scope of an internal QEMS audit includes activities and processes related to the QEMS as documented in the Operational Plan.

3.1.3 The criteria covered by an internal QEMS audit include:

- Drinking Water Quality Management Standard (DWQMS)
- Current Operational Plan
- QEMS-related documents and records

3.1.4 The audit scope and criteria may be customized as necessary to focus on a particular process/critical control point and/or any elements of the DWQMS which may warrant specific attention. The results of previous internal and external audits should also be considered.

### 3.2 Audit Frequency

3.2.1 Internal QEMS audits may be scheduled and conducted once every calendar year or may be separated into smaller audit sessions scheduled at various intervals throughout the calendar year. However, all elements of the DWQMS must be audited at least once every calendar year.

3.2.2 The QEMS Representative is responsible for maintaining the internal QEMS audit schedule. The audit schedule may be modified based on previous audit results.

### 3.3 Internal Auditor Qualifications

3.3.1 Internal QEMS audits shall only be conducted by persons approved by the QEMS Representative and having the following minimum qualifications:

- Internal auditor training or experience in conducting management system audits; and
- Familiarity with the DWQMS requirements.


3.3.2 Internal Auditors that do not meet the qualifications in s.3.3.1 may form part of the Audit Team for training purposes, but cannot act as Lead Auditor.

3.3.3 Internal Auditors must remain objective and, where practical, be independent of the areas/activities being audited.

### 3.4 Audit Preparation

3.4.1 Together, the QEMS Representative and the Lead Auditor:

- Establish the audit objectives, scope and criteria;

	<b>OPERATIONAL PLAN</b> Smooth Rock Falls Drinking Water System	QEMS Proc.: OP-19 Rev Date: 2018 12 18 Rev No: 4 Pages: 3 of 5
<b>INTERNAL QEMS AUDITS</b>		
Reviewed by: A. Swanson, PCT	Approved by: Y. Rondeau, SPC Manager	

- Confirm the audit logistics (locations, dates, expected time and duration of audit activities, any health and safety considerations, availability of key personnel, audit team assignments, etc.).

#### 3.4.2 Each Internal Auditor is responsible for:

- Reviewing documentation to prepare for their audit assignments including:
  - the Operational Plan and related procedures;
  - results of previous internal and external QEMS audits;
  - the status and effectiveness of corrective and preventive actions implemented;
  - the results of the management review;
  - the status/consideration of OFIs identified in previous audits; and
  - other relevant documentation.
- Preparing work documents (e.g., checklists, forms, etc.) for reference purposes and for recording objective evidence collected during the audit

### 3.5 Conducting the Audit

3.5.1 Opening and closing meetings are not required, but may be conducted at the discretion of the QEMS Representative and the Lead Auditor taking into account expectations of Top Management.

3.5.2 The Audit Team gathers and records objective evidence by engaging in activities that may include conducting interviews with Operations Management and staff (in person, over the phone and/or through e-mail), observing operational activities and reviewing documents and records.

3.5.3 The Audit Team generates the audit findings by evaluating the objective evidence against the audit criteria (s. 3.1.3). In addition to indicating conformance or non-conformance, the audit findings may also lead to the identification of opportunities for improvement (OFIs). The Lead Auditor is responsible for resolving any differences of opinion among Audit Team members with respect to the audit findings and conclusions.

### 3.6 Reporting the Results

3.6.1 The Lead Auditor reviews the audit findings and conclusions with the QEMS Representative and Top Management. Other audit participants may also take part in this review as appropriate. This review may take place in person (e.g., during a closing meeting) or through other means (phone call, email, etc.). Any diverging opinions regarding the audit findings and conclusions should be discussed and, if possible, resolved. If not resolved, this should be noted by the Lead Auditor.



Ontario Clean Water Agency

## OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-19  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 4 of 5

### INTERNAL QEMS AUDITS

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

3.6.2 The Lead Auditor submits a written report and/or completed work documents to the QEMS Representative. The submitted documentation must identify (at a minimum):

- Audit objectives, scope and criteria;
- Audit Team member(s) and audit participants;
- Date(s) and location(s) where audit activities were conducted;
- Audit findings including:
  - Related objective evidence for each element;
  - Any non-conformance identified referencing the requirement that was not met; and
  - OFIs or other observations.
- Audit conclusions.

3.6.3 The QEMS Representative distributes the audit results to Top Management and others as appropriate.

3.6.4 The QEMS Representative ensures that results of internal QEMS audits are included as inputs to the Management Review as per OP-20 Management Review.

#### 3.7 Corrective Actions and Opportunities for Improvement (OFIs)

3.7.1 Corrective actions are initiated when non-conformances are identified through internal QEMS audits and are documented and monitored as per OP-21 Continual Improvement.

3.7.2 OFIs are considered, and preventive actions initiated, documented and monitored as per OP-21 Continual Improvement.

#### 3.8 Record-Keeping

3.8.1 Internal QEMS audit records are filed by the QEMS Representative and retained as per OP-05 Document and Records Control.

## 4. Related Documents

Internal Audit Records (checklists, forms, reports, etc.)

QEMS – Summary of Findings spreadsheet

OP-05 Document and Records Control

OP-20 Management Review

OP-21 Continual Improvement



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-19  
Rev Date: 2018 12 18  
Rev No: 4  
Pages: 5 of 5

**INTERNAL QEMS AUDITS**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

**5. Revision History**

<b>Date</b>	<b>Revision #</b>	<b>Reason for Revision</b>
2009 10 30	0	Procedure issued
2012 02 03	1	Clarification of time frames in Procedure 5.1; corrected Process Compliance Manager's title; updated the development of audit protocol in Procedure 5.2
2013 01 21	2	Update position titles, change facility title to drinking water system to reflect the combination of treatment and distribution systems under one operating authority
2016 07 28	3	Updated to corporate template
2018 12 18	4	QP-10 procedure renamed OP-19. Removed Scope and Responsibilities sections and moved scope wording to purpose section. Added definition 'Objective Evidence' and modified 'non-conformance' definition. Replaced 'audit evidence' with 'objective evidence', and 'conformity' with 'conformance' throughout procedure. Replaced 'once every 12 months' with 'once every calendar year' (s. 3.2.1, s. 3.2.3 and s. 3.4.1) to reflect wording in DWQMS v. 2.0. Added s. 3.2.3 (and modified s. 3.4.1) to describe the frequency for auditing all DWSs covered in multi-facility Operational Plans. Changed s. 3.4.2 to include preventive actions, the results of the management review and the status/consideration of OFIs. Included wording 'for each element', and 'identified referencing the requirement that was not met' to s. 3.6.2. Moved description of process for corrective actions from QP-10 s. 5.7 and OFIs from QP-10 s. 5.8 to OP-21. Added s. 3.7 to refer to OP-21.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-20  
Rev Date: 2018 11 01  
Rev No: 3  
Pages: 1 of 3

## MANAGEMENT REVIEW

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe the procedure for conducting a Management Review of the Quality & Environmental Management System (QEMS) at the facility level

### 2. Definitions

*Management Review* – a formal (documented) meeting conducted at least once every calendar year by Top Management to evaluate the continuing suitability, adequacy and effectiveness of OCWA's Quality & Environmental Management System (QEMS)

*Operations Management* – refers to the Senior Operations Manager and/or Operations Manager that directly oversees a facility's operations

*Top Management* – a person, persons or group of people at the highest management level within an operating authority that makes decisions respecting the QMS and recommendations to the owner respecting the subject system or subject systems

OCWA has defined Top Management for the Smooth Rock Falls Drinking Water System as:

- Operations Management – Hearst Cluster
- Regional Hub Manager – Northeastern Ontario Regional Hub
- Safety, Process & Compliance (SPC) Manager – Northeastern Ontario Regional Hub

### 3. Procedure

3.1 Top Management ensures that a Management Review is conducted at least once every calendar year.

Management Reviews for more than one drinking water system may be conducted at the same meeting provided the systems belong to the same owner and the considerations listed in section 3.4 below are taken into account for each individual system and documented in the Management Review meeting minutes.

3.2 At a minimum, the QEMS Representative, at least one member of Top Management and at least one facility operator must attend the Management Review meeting. Other members of Top Management may participate though their attendance is optional.

3.3 Other staff may be invited to attend the Management Review meeting or to assist with presenting information or in reviewing the information presented, where they offer additional expertise regarding the subject matter.

3.4 The standing agenda for Management Review meetings is as follows:

- a) Incidents of regulatory non-compliance;
- b) Incidents of adverse drinking water tests;
- c) Deviations from critical control limits and response actions;





# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-20  
Rev Date: 2018 11 01  
Rev No: 3  
Pages: 2 of 3

## MANAGEMENT REVIEW

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

- d) The effectiveness of the risk assessment process;
- e) Internal and third-party audit results (including any preventive actions implemented to address Opportunities for Improvement (OFI) or rationale as to why OFIs were not implemented);
- f) Results of emergency response testing (including any OFIs identified);
- g) Operational performance;
- h) Raw water supply and drinking water quality trends;
- i) Follow-up on action items from previous Management Reviews;
- j) The status of management action items identified between reviews;
- k) Changes that could affect the QEMS;
- l) Consumer feedback;
- m) The resources needed to maintain the QEMS;
- n) The results of the infrastructure review;
- o) Operational Plan currency, content and updates;
- p) Staff suggestions; and
- q) Consideration of applicable Best Management Practices (BMPs).

3.5 In relation to standing agenda item q), applicable BMPs, if any, to address drinking water system risks discussed during other agenda items, are identified and documented in the Management Review minutes. Review and possible adoption of applicable BMPs are revisited during subsequent Management Reviews and are incorporated into preventive and/or corrective actions as per OP-21 as appropriate.

3.6 The SPC Manager coordinates the Management Review and distributes the agenda with identified responsibilities to participants in advance of the Management Review meeting along with any related reference materials.

3.7 The Management Review participants review the data presented and make recommendations and/or initiate action to address identified deficiencies as appropriate as per OP-21.

3.8 The QEMS Representative ensures that minutes of and actions resulting from the Management Review meeting are prepared and distributed to the appropriate OCWA Top Management, personnel and the Owner.

3.9 The QEMS Representative monitors the progress and documents the completion of actions resulting from the Management Review.

#### 4. Related Documents

Management Review Reference Materials  
Minutes and actions resulting from the Management Review  
OP-21 Continual Improvement



**OPERATIONAL PLAN**  
Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-20  
Rev Date: 2018 11 01  
Rev No: 3  
Pages: 3 of 3

**MANAGEMENT REVIEW**

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

**5. Revision History**

<b>Date</b>	<b>Revision #</b>	<b>Reason for Revision</b>
2009 10 30	0	Procedure issued
2012 02 03	1	Corrected Process Compliance Manager's title
2012 01 21	2	Updated position titles, changed facility title to drinking water system to reflect the combination of treatment and distribution system under one operating authority
2018 12 18	3	Removed Scope and Responsibilities sections. Added definitions for Top Management and Operations Management. Revisions based on new requirements of the Standard; at least once every 12 months changed to once every calendar year (s. 3.1) and efficacy changed to effectiveness (s. 3.4). Added s. 3.2 and s. 3.3 to describe who is participating in the Management Review process. Added clarification on including any preventive actions implemented to address Opportunities for Improvement (OFI) or rationale as to why OFIs were not implemented when reviewing audit results (s. 3.4.e). Added Best Management Practices (BMPs) as a standing agenda item (s. 3.4.q). Added s. 3.5 to include consideration of BMPs and link OP-20 to OP-21 Continual Improvement.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-21  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 1 of 4

## CONTINUAL IMPROVEMENT

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

### 1. Purpose

To describe the procedure for tracking and measuring continual improvement of the Quality & Environmental Management System (QEMS) for the Smooth Rock Falls Drinking Water System.

### 2. Definitions

*Continual Improvement* - recurring activity to enhance performance (ISO 14001:2014)

*Corrective Action* – action to eliminate the cause of detected nonconformity of the QMS with the requirements of the DWQMS or other undesirable situation

*Non-conformance* – the non-fulfilment of a DWQMS requirement

*Preventive Action* – action to prevent the occurrence of nonconformity of the QMS with the requirements of the DWQMS or other undesirable situation

### 3. Procedure

3.1 OCWA strives to continually improve the effectiveness of its QEMS for this drinking water system(s) through the identification and implementation of corrective/preventive actions and, as appropriate, through review and consideration of applicable Best Management Practices (BMPs).

#### 3.2 Corrective Actions

3.2.1 Non-conformances may be identified through an internal or external QEMS audit(s) conducted for this drinking water system. They may also be identified as a result of other events such as:

- an incident/emergency;
- community/Owner complaint;
- other reviews; and
- operational checks, inspections or audits.

3.2.2 The QEMS Representative (in consultation with Operations Management and/or the SPC Manager) investigates the need for a corrective action to eliminate the root cause(s) so as to prevent the non-conformance from recurring. The investigation may also include input from the operators and other stakeholders and the consideration of BMPs as appropriate.

3.2.3 The QEMS Representative determines the corrective action needed based on this consultation. The Operations Management (or designate) assigns responsibility and a target date for resolution.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-21  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 2 of 4

## CONTINUAL IMPROVEMENT

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

3.2.4 The QEMS Representative ensures corrective actions are documented using the QEMS - Summary of Findings spreadsheet. The QEMS Representative monitors the progress of corrective action(s) and provides status updates to Top Management.

3.2.5 The implementation and effectiveness of corrective actions are verified during subsequent internal QEMS audits and are considered during the Management Review. If there is evidence that the action taken was not effective, the Operations Management (or designate) initiates further corrective action and assigns resources as appropriate until the non-conformance is fully resolved.

### 3.3 Preventive Actions

3.3.1 Potential preventive actions may be identified through an internal or external QEMS audit as Opportunities For Improvement (OFIs), during the Management Review or through other means such as:

- staff/Owner suggestions;
- regulator observations;
- evaluation of incidents/emergency response/tests;
- the analysis of facility/Regional Hub or OCWA-wide data/trends;
- non-conformances identified at other drinking water systems; or
- a result of considering a BMP.

3.3.2 The QEMS Representative (in consultation with Operations Management and/or the SPC Manager) considers whether a preventive action is necessary. The review may also include input from the operators and other stakeholders and the consideration of BMPs as appropriate.

3.3.3 If it is decided that a preventive action is necessary, the QEMS Representative determines the action to be taken based on this consultation and the Operations Management (or designate) assigns responsibility and a target date for implementation.

3.3.4 The implementation of preventive actions are tracked by the QEMS Representative using the QEMS - Summary of Findings spreadsheet.

3.3.5 The implementation and effectiveness of preventive actions are verified during subsequent internal QEMS audits and are considered during the Management Review. If there is evidence that the action taken was not effective, the Operations Management (or designate) may consider further preventive actions and assigns resources as appropriate.



# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-21  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 3 of 4

## CONTINUAL IMPROVEMENT

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

3.4 The QEMS Rep. and Operations Management monitor corrective/preventive actions on an ongoing basis and review the status and effectiveness of the actions during subsequent Management Review meetings.

### 3.5 Best Management Practices (BMPs)

3.5.1 The QEMS Representative and/or Operations Management in consultation with the SPC Manager will review and consider applicable internal and/or external BMPs identified by internal and/or external sources as part of the Management Review (OP-20) and in the corrective and preventive action processes described above.

3.5.2 BMPs may include, but are not limited to:

- Facility/Regional Hub practices developed and adopted as a result of changes to legislative or regulatory requirements, trends from audit findings or drinking water system performance trends;
- OCWA-wide BMPs/guidance or recommended actions;
- Drinking water industry based standards/BMPs or recommendations; or
- Those published by the Ministry of the Environment and Climate Change.

3.5.3 At a minimum, applicable BMPs must be reviewed and considered once every 36 months.

## 4. Related Documents

Internal Audit Records  
QEMS - Summary of Findings spreadsheet  
OP-05 Document and Records Control  
OP-20 Management Review

## 5. Revision History

Date	Revision	Reason for Revision
2018 12 18	0	Procedure issued – The original information within the main body of the Smooth Rock Falls Drinking Water System Operational Plan (revision 5, dated July 28, 2016) was not used in OP-21 as it did not meet the requirements of the new DWQMS v. 2.0. Information from QP-10 Internal Audit (s. 5.7 and s. 5.8) was incorporated into s. 3.2 and s. 3.3 of OP-21 but was modified to address non-conformances identified from additional inputs other than internal audits and preventive actions resulting from means other than OFIs from internal audits. In addition R&Rs were revised to include the SPC Manager, and to clarify the role of the QEMS Representative in investigating and determining corrective and preventive actions needed. A section on Best Management Practices (s. 3.5) was



Ontario Clean Water Agency

# OPERATIONAL PLAN

Smooth Rock Falls Drinking Water System

QEMS Proc.: OP-21  
Rev Date: 2018 12 18  
Rev No: 0  
Pages: 4 of 4

## CONTINUAL IMPROVEMENT

Reviewed by: A. Swanson, PCT

Approved by: Y. Rondeau, SPC Manager

Date	Revision	Reason for Revision
		added to meet the new requirements of DWQMS v. 2.0



## Schedule C – Director’s Directions for Operational Plans (Subject System Description Form) Municipal Residential Drinking Water System

Fields marked with an asterisk (\*) are mandatory.

Owner of Municipal Residential Drinking Water System \*  
The Corporation of the Town of Smooth Rock Falls

### Subject Systems

Name of Drinking Water System (DWS) *	Licence Number *	Name of Operating Subsystems (if applicable)	Name of Operating Authority *	DWS Number(s) *
1. Smooth Rock Falls Drinking Water System	217-101		Ontario Clean Water Agency	220007169

### Contact Information for Questions Regarding the Operational Plan

#### Primary Contact

Last Name *	First Name *	Middle Initial
Case	Michael	
Title *	Telephone Number *	Email Address *
Process and Compliance Technician	705-372-8204 ext.	mcase@ocwa.com

#### Secondary Contact

Last Name	First Name	Middle Initial
Galda	Jeremy	C
Title	Telephone Number	Email Address
SPC Manager	705-642-7208 ext.	jgalda@ocwa.com